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CATHEDRAL

SYNDICATE 2010  
MMX

**Annual Report**  
31 December 2016



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## Chairman's Statement

These accounts have been produced on both an annual accounting basis for the 2016 calendar year and on the traditional three year basis in respect of the closure of the 2014 Year of Account, as in previous years. In common with last year, these accounts have been produced in US Dollars.

I am very pleased to say that Syndicate 2010 has produced a profit of \$57.0m (which equates to £53.0m) for the 2016 calendar year and a combined ratio of 71.2%. Once again, 2016 has been a relatively benign year for major losses with only Alberta Wildfires and Hurricane Matthew worthy of note.

On the traditional basis of reporting, Syndicate 2010 has closed the 2014 Year of Account with a satisfactory profit of 14.2% for a participant paying Standard Managing Agency Fee and Profit Commission. The result is an improvement on the best case expectation given in the last published forecast and arises as a combination of reserve releases across most classes and the large movement of sterling against the US Dollar.

The 2015 Year of Account is running satisfactorily at this stage and is forecast to be profitable. The 2016 Year of Account also appears to be satisfactory. However, it is relatively immature with many live risks and exposures which have yet to run their course.

2016 was a period of transition for Syndicate 2010 which saw many changes in personnel. Those who left were all talented individuals and we wish them well in their new roles. It is very pleasing that their replacements at underwriting and management levels are equally capable market professionals. Consequently, the Syndicate's strategy and objectives remain unchanged, focusing on risk and the needs of our brokers and clients. In particular, our underwriters continue to focus on our strategy, taking the business forward, whilst navigating the challenging market operating conditions, above all, writing for profit and not volume.

For 2017, disappointingly, the rating environment continues to decline and is plumbing new premium depths in almost all classes along with pressures to widen terms and conditions to the detriment of insurers. However, our underwriting teams have remained disciplined and are well placed to take advantage of better conditions when the market correction eventually comes but the reality is that any significant market upturn is only likely to occur following very significant catastrophe losses and the subsequent withdrawal of surplus capital.

Jon Barnes has been recruited to act as the Active Underwriter for Syndicate 2010 and he has received the appropriate regulatory approvals to step up to this role as of 8 March 2017. Jon has over 25 years underwriting experience most recently with Argenta Syndicate 2121 where he was Deputy Active Underwriter. Richard Williams, who was the Active Underwriter in 2016 and who has been with the Syndicate since its inception in 2001, plans to leave the business later this year. I would like to extend my personal thanks for his unstinting professionalism, contribution and leadership in shaping and guiding the Syndicate so successfully.

I retired as Chairman at the end of February. I am delighted that in my successor, Nick Davenport, I leave the Syndicate in safe and capable hands.

**Anthony Minns**  
*Retired Chairman*

20 March 2017

# Underwriter's Report

## Introduction

On an annual accounting basis, the result of the Syndicate for calendar year 2016 is a profit of \$57.0 million and a combined ratio of 71.2%.

## 2014 Account

I am pleased to report that the year has closed with a profit of \$85.3 million, inclusive of currency translation gains but before standard personal expenses. For a Natural Name with standard personal expenses, this equates to a profit of 14.2% of capacity, before members' agency fees.

The capacity for the 2014 underwriting year was £350 million. The gross signed premium income, net of brokerage, was circa 65% of capacity at year-end rates of exchange.

The combined 2014 and prior years continued to experience a benign development pattern across all classes, this has culminated in a result that exceeds our previous official forecast range +7.5% to +12.5%.

The most high profile loss was Malaysian Airways Flight MH370. After the largest and most expensive search operation in aviation history, the Malaysian, Chinese and Australian governments suspended their official search on 17<sup>th</sup> January 2017 with the cause of loss still remaining a mystery. Our associated reserves have been maintained.

Other large losses suffered on the 2014 year of account were from the Nebraska Storms, a further Midwest storm, both of which happened in June 2014, the attacks at Tripoli airport and Hurricane Odile which caused substantial damage in Mexico.

## 2015 Account

For 2015, we reduced our capacity to £306 million. Writing the same classes, we anticipate generating a gross signed income, net of brokerage, of approximately 67% of capacity.

Last year's report summarised the underwriting conditions and loss activity associated with the 2015 year of account. The last twelve months has seen a smooth and uneventful run-off of the account to date. There were no losses of particular note affecting the Syndicate with the exception of the warehouse explosion in Tianjin China, the deliberate crashing of Germanwings Flight 9525 and the Fort McMurray Alberta wildfires which occurred in May 2016.

The 2015 account again saw further rate reductions across most of the account (the weighted average being a little over 7.5% over all classes) as the market reacted to another relatively benign catastrophe loss year in 2014. Whilst our income reduced we also managed to mitigate the loss of income by buying a slightly cheaper and more comprehensive reinsurance programme.

Our current forecast for the 2015 year of account result is in the range +7.5% to +12.5% of capacity which is unchanged from the previous forecast. The current US Dollar to Sterling rate of exchange continues to have a positive effect on our 2015 estimated result but this is of course subject to fluctuation.

## Underwriter's Report

*continued*

### 2016 Account

For 2016 we maintained our capacity of £306 million, again writing the established mix of business classes. We anticipate generating a gross signed income, net of brokerage, of approximately 62% of capacity.

#### *Non Marine Catastrophe*

There is still excess capacity in the property treaty market and with the absence of any major catastrophes impacting capital terms and conditions remain under pressure. Rate reductions continued during 2016, although the rate of decline is lower than that experienced in 2015 and there are signs that rates are now reaching minimum levels acceptable to reinsurers. Terms and conditions broadly remained unchanged although we have seen further widening of hours clauses and an element of additional coverages creeping into some programmes.

The wave of mergers and acquisitions which have swept the global reinsurance market recently has reduced the number of competitors going forward. However, there are new entrants into the market also trying to take advantage of potential opportunities which have arisen out of this consolidation. Some clients purchased more limit in 2016 both in response to underlying growth and also to the new AM Best Capital Adequacy Requirements which require some reinsureds to purchase more reinsurance in order to maintain their financial ratings. As has been the case in previous years, non-traditional capital markets continue to make very few direct inroads into our market segment. Our client base continues to favour traditional markets that are able to offer longer term relationships with clients.

After four relatively benign years, 2016 did experience some catastrophe activity and this should help to moderate the future rating environment. The largest catastrophe event in 2016 was the Fort McMurray Alberta wildfire (split across the 2015 and 2016 Years of Account). Hurricane Matthew which skirted with the coast of Florida and South Carolina ultimately didn't materialise into the major event that was feared. The Kaikoura earthquake in New Zealand is not expected to cause material losses to the reinsurance market but it is a reminder of the potential devastation that can occur from such events.

Leading approximately a quarter of our business, we continue to enjoy great support from our client and broker base.

#### *Direct Property/Direct & Facultative*

Although we have experienced a continuation of softening market conditions during 2016, the split of the account between facultative and delegated authority means we are in a strong position to navigate this challenging market.

The open market business remains competitive and whilst the reductions have shown signs of slowing towards the end of the year, double-digit remains common place. We have seen layered business squeezed into larger stretches which are less attractive for us, and this coupled with the reductions year on year has seen us walk away from insufficiently rated business. We have also seen some pressure on terms and conditions including coverage and deductibles.

During the last year, the delegated underwriting sector has also seen more competition. Rates, having been relatively stable for a while, have begun to reduce albeit still at a slower pace than the open market business. Consolidation in the wholesale market has again put pressure on our relationships, however, we have a strong long-term customer base and we remain vigilant to protect this book.

As mentioned above there has been increased loss activity in 2016 and our account has been affected by both the Alberta Wildfires and Hurricane Matthew.

#### *Aviation Reinsurance & Satellite*

During 2016 the loss activity in the aviation reinsurance market was even more benign than the preceding 12 month period. The direct market continues to be affected by attrition and low rates and therefore pressure on reinsurers continues to be heavily applied. Appetite and capacity continue to grow within the aviation reinsurance market which is further adding to the pressure. Ratings during the last 12 months have reduced, although the impact on our portfolio has arguably been less than our competitors' as we have already cut back our exposures on many of the bigger accounts which have had the biggest reductions.

We continue to hope for some more stability in the underlying direct business which should have a positive effect on reinsurance pricing, however, this seems to be taking longer than expected. The recent M&A activity combined with surplus capacity has affected premium volumes within both the insurance and reinsurance markets and we expect further fallout in 2017 as management review the viability of the aviation market.

We continue to lead approximately half of the business we write although our market influence has diminished as we have reduced our exposures over the last five years.



The satellite account is currently very small relative to its peak several years ago as we have managed our exposures down to a level at which we are comfortable. 2016 has performed well considering the poor rating of the business.

#### *Contingency*

After the resignation of our main underwriter, a period of indifferent performance and little prospect of material change, we decided to discontinue this class of business and it will not be written for the 2017 Year of Account. We have reduced the tail of the portfolio by getting our lines replaced on some longer term contracts.

Overall the 2016 Year of Account, despite increased catastrophe loss activity, has made a promising start and there is a reasonable expectation that the account should perform well as it matures. It should be noted however that there is still a lot of exposure on risk.

#### **2016 Calendar Year Result**

The 2016 calendar year result is made up of contributions from all open years of account (2014, 2015 and 2016) together with movements on the closed years of account (2001 to 2013) that occurred during the year. The result for the calendar year is a profit of \$57.0 million (2015: profit of \$78.0 million).

The combined ratio for the 2016 calendar year is 71.2%, including all managing agency related expenses, other than profit commission (2015: 61.1%).

Further details of the Syndicate's calendar year result are set out in the Managing Agent's Report.

#### **Future Prospects and Concluding Comments**

It appears that further mergers and acquisitions are likely during 2017 which will impact carriers, brokers and clients alike. In the absence of any losses that affect capital, competitive market conditions are likely to continue across all classes for a while yet, albeit the rate of reductions appear to be slowing in most lines of business as the margins within the industry become tighter. While the results of the UK's referendum and US Presidential elections are known, the consequence and impact of Brexit negotiations and the Trump administration on Lloyd's and the wider insurance industry remain unclear. Global socio-political tensions have increased and have a direct bearing on insurance as clients attempt to mitigate uncertainty, instability and political violence. The landscape is evolving at an exceptional pace.

With the 2015 and 2016 Years of Account performing well thus far, Syndicate 2010 should be in a position to continue to provide solid results for its capital providers. Whilst the volume of business within the Syndicate, due to disciplined underwriting, has reduced over the last few years the shape of the account is very much the same and the early signs are that 2017 will be no different. None of this would have been achievable without a substantial team effort from everyone at Cathedral and I would like to extend my sincerest gratitude to those who have contributed to yet another profitable year; both old colleagues and new. It has been a year of transition, which at times was testing, but I would like to compliment both the professionalism of those who left for pastures new during the year and also the hard work and energy brought to the business by many of my new colleagues. I would also like to thank Tony Minns, our retiring Chairman, for his unwavering support during 2016 and wish his successor, Nick Davenport, a long and successful tenure.

Having taken over the role of Active Underwriter in 2016, I will be standing down in the coming weeks. Jon Barnes who joined us in December will replace me in the role and has received regulatory approval to do so as of 8 March 2017. I wish him and his new team every success in leading Syndicate 2010 through the next stage of its life.

**R C P Williams**

*Active Underwriter*

20 March 2017

## Managing Agent's Report At 31 December 2016

### Introduction

The Directors of Cathedral Underwriting Limited, the managing agency for Syndicate 2010, present the Annual Report for the Syndicate at 31 December 2016, together with the Chairman's Statement and the Underwriter's Report. The Syndicate commenced trading for the 2001 year of account.

This Annual Report includes the Annual Accounts for the year ended 31 December 2016 and the Underwriting Year Accounts for the 2014 Year of Account. The annual accounting result for the 2016 calendar year is a profit of \$57.0 million (2015: profit of \$78.0 million). This consists of a contribution from all open Years of Account (2014, 2015 and 2016) together with all movements on the closed Years of Account (2001 to 2013) that occurred during the year. An analysis, by Year of Account, of the annual accounting result is included later in this report.

The 2014 Year of Account closed on 31 December 2016 with a profit of \$85.3 million, inclusive of currency translation gains but before standard personal expenses. This includes movement on the closed Years of Account.

The auditors, Ernst & Young LLP, have included two separate "True and Fair" audit opinions with the Annual Report – one covering the annual accounting result for 2016 and the other the closing 2014 Year of Account result.

### The Managing Agent

Cathedral Underwriting Limited is the managing agent for Syndicate 2010. It also acts as managing agent for Syndicate 3010. Cathedral Underwriting Limited is subject to the dual regulation of the Prudential Regulatory Authority (PRA) and the Financial Conduct Authority (FCA), as well as Lloyd's.

Syndicate	Principal class of business	Active underwriter	2016 Capacity £'000
2010	Non marine and aviation reinsurance, direct and facultative property and contingency	R C P Williams <sup>2</sup>	306,264
3010	Marine cargo, energy, aviation all risks and hull war and terrorism	R C P Williams <sup>2</sup>	100,000

On 7 November 2013 Lancashire Holdings Limited, a company that is incorporated in Bermuda, acquired the entire issued share capital of Cathedral Capital Limited to become the ultimate parent company of Cathedral Underwriting Limited, and is deemed to be the controller of the managing agency and has been approved as such by Lloyd's, the PRA and the FCA.

### Directors

The Directors of Cathedral Underwriting Limited who served during the year (and their date of appointment if within last 3 years) were as follows:

A S Minns	Chairman (appointed 1st July 2016, previously Non-Executive Director from 3rd May 2011)
N P Davenport	Non-Executive Director (appointed 23rd June 2016)
S W Fraser	Non-Executive Director (appointed 29th February 2016)
L J Gibbins	Non-Executive Director (appointed 23rd June 2016)
D C Grainger <sup>1</sup>	Compliance Director
J C Hamblin	Director (resigned 12th April 2016)
L A Holder	Managing Director (resigned 31st July 2016)
J A Lynch	Finance Director (resigned 31st March 2016)
M A Madden	Managing Director (appointed 23rd November 2016)
A T Maloney	Non-Executive Director
R G Oakes	Non-Executive Director (resigned 31st August 2016)
E E Patrick	Non-Executive Director (resigned 21st April 2016)
P D Scales	Director (resigned 31st March 2016)
A I G C South	Chairman (resigned 30th June 2016)
J P Tilling	Non-Executive Director
H R M Verzin	Chief Financial Officer (appointed 25th August 2016)
R C P Williams <sup>2</sup>	Director (appointed 14th June 2016)

<sup>1</sup>As of 8 January D C Grainger retired and resigned his directorship. His compliance directorship responsibilities have been assumed by E L Woolley, who became a Director on 20 February 2017.

<sup>2</sup>In 2016, R C P Williams assumed the role of Active Underwriter from J C Hamblin for both Syndicates 2010 and 3010. In 2017, these roles will move to J M Barnes and J D Spence for Syndicates 2010 and 3010 respectively. J M Barnes was made a Director on 8 March 2017. J D Spence was made a Director on 20 February 2017.

Mr Maloney owns shares in the ultimate parent company Lancashire Holdings Limited, which are disclosed in the Annual Report and Accounts of Lancashire Holdings Limited. All of the Directors disposed of their interests in Cathedral Capital Limited to Lancashire Holdings Limited on completion of its takeover of the Cathedral Group on 7 November 2013.

Mr S Fraser, a non-executive director of Lancashire Holdings Limited, was appointed a Director on 29 February 2016.

#### **Multiple syndicates consent**

On 25 July 2007 Lloyd's confirmed that Alasdair Butler and Lee Aspinall of Syndicate 3010 were approved under the Multiple Syndicates Byelaws (No.5 of 1989) to underwrite for Syndicates 2010 and 3010. This approval is given only in respect of Fire, Theft and Collision (FTC) business that was written into Syndicate 2010.

#### **Directors and their participations in Syndicate 2010**

None of the Directors of Cathedral Underwriting Limited participated directly as Names on the Syndicate. However the corporate member company Cathedral Capital (1998) Limited has a £177.0 million participation on the 2015, 2016 and 2017 Years of Account. In addition, Mr South, one of the Directors, who resigned on 30 June 2016, is a director of a number of corporate names which had in aggregate £1.2 million participation on the 2014 Year of Account, £1.1 million participation on the 2015 Year of Account and £0.9 million on the 2016 Year of Account.

Mr Maloney and his spouse acquired 100% of the shares in Nameco 801 on 7th November 2016. Nameco 801 provides capacity to a number of Lloyd's Syndicates including Syndicate 2010 which is managed by Cathedral Underwriting Limited. Nameco 801 has provided \$0.2 million of capacity to Syndicate 2010 for the 2017 year of account. Mr Maloney receives a proportionate share of the underwriting results of Syndicate 2010 to which he is contractually entitled through his participation.

#### **Active Underwriter**

In 2016, R C P Williams assumed the role of active underwriter for both 2010 and 3010. On 8 March 2017, J M Barnes received regulatory approval to assume the role of Active Underwriter of Syndicate 2010. On 23 January 2017, J D Spence received the same for Syndicate 3010.

#### **Registered Office/accounting records**

The registered office and principal place of business of Cathedral Underwriting Limited is 29th Floor, 20 Fenchurch Street, London, EC3M 3BY. Telephone 020 7170 9000; Fax 020 7170 9001; Email [info@cathedralcapital.com](mailto:info@cathedralcapital.com); Website [www.cathedralcapital.com](http://www.cathedralcapital.com). The accounting records are kept at the registered office.

#### **Management of Syndicate 2010**

The Board of Cathedral Underwriting Limited is ultimately responsible for the management of the Syndicate and has delegated responsibilities for its day-to-day management to the active underwriter and a management board which includes senior management and underwriting representatives of Syndicate 2010 together with representatives of the Managing Agent's Board.

## Managing Agent's Report At 31 December 2016

### 2016 Calendar Year

The Annual Report includes the results for the calendar year on an annual accounting basis and is prepared in compliance with FRS 102 and FRS 103, being applicable UK GAAP accounting standards, and in accordance with the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 and applicable accounting standards. The accounting policies that have been adopted to produce the annual accounting results are set out in full on pages 26 to 29. The functional and presentational currency of the Syndicate is US Dollars,

### Results

The overall calendar year result is the aggregate of the calendar year results of all Years of Account. The results are all from continuing operations. The annual accounting result is a profit of \$57.0 million in the year (2015: profit of \$78.0 million) and this can be analysed as follows:

	2014* account \$'000	2015 account \$'000	2016 account \$'000	31 December 2016 \$'000	31 December 2015 \$'000
Gross earned premium	(4,699)	102,955	186,236	284,492	313,692
Reinsurers' share	14	(9,461)	(59,726)	(69,173)	(70,786)
Net earned premium	(4,685)	93,494	126,510	215,319	242,906
Gross claims incurred	33,408	(47,034)	(92,427)	(106,053)	(67,607)
Reinsurers' share	(2,955)	9,204	11,527	17,776	(3,334)
Net claims incurred	30,453	(37,830)	(80,900)	(88,277)	(70,941)
Net operating expenses	(6,541)	(31,929)	(44,852)	(83,322)	(92,721)
Balance on Technical account before investment return	19,227	23,735	758	43,720	79,244
Net investment return	3,040	873	130	4,043	3,059
Exchange (losses) and gains	7,458	1,931	(135)	9,254	(4,307)
Profit for the financial year	29,725	26,539	753	57,017	77,996

\* The 2014 account includes the movement in the 2001 to 2013 accounts which have closed into the 2014 account.

Premiums above are grossed up for brokerage.

The insurance and reinsurance contracts underwritten by the Syndicate are earned over the life of the policy, normally commencing at the inception of the policy. An earnings pattern is established for each class of business written by the Syndicate and these earnings patterns are applied at the policy level. The earnings patterns aim to reflect the underlying exposures of the business written. Thus net earned premiums during 2016 include premiums on policies incepting during 2016 together with estimates for premiums and adjustments to premiums on policies incepting in prior periods. The gross and net earned premiums can be analysed as follows:

#### Earned premiums by underwriting team

	31 December 2016		31 December 2015	
	Gross \$'000	Net \$'000	Gross \$'000	Net \$'000
Non-marine reinsurance	154,377	118,932	159,551	125,066
Aviation	18,217	11,389	21,000	16,779
Satellite	2,000	999	1,295	804
Direct & facultative property	103,341	79,774	123,613	95,027
Contingency	6,547	4,215	8,226	5,223
Other	10	10	7	7
<b>Total</b>	<b>284,492</b>	<b>215,319</b>	<b>313,692</b>	<b>242,906</b>

At the year end the Syndicate had net unearned premiums of \$75.2 million (2015: \$88.4 million) on the Statement of Financial Position.

The impacts of major losses on the account are individually assessed. In addition, an attritional loss ratio has been determined for each class of business written by the Syndicate. Attritional losses on an annual accounting basis are derived by applying the estimated attritional ultimate loss ratios to the earned premium. This presumes that the attritional loss ratios remain the same over the year of account. However where appropriate, adjustments are made to the attritional loss ratio applied to the earned premiums.

The annual accounting result includes the impact of any losses identified with a date of loss in 2016 regardless of the year of account when the cover incepted. When a loss occurs, the full impact of that loss (gross and net) is recognised at that time. The Underwriter's Report contains further detail of loss activity during calendar year 2016.

## Managing Agent's Report At 31 December 2016

The 2016 net combined ratio is 71.2% (2015: 61.1%). This combined ratio is expressed as a percentage of net earned premiums and excludes investment return, profit commission and any other gains and losses that have been accounted for through the Statement of Comprehensive Income. The combined ratio is analysed as follows:

	31 December 2016		31 December 2015	
	Gross %	Net %	Gross %	Net %
Claims Ratio:				
Non-marine reinsurance	46.0	44.7	21.0	27.2
Aviation	(19.0)	(30.5)	(29.9)	7.4
Satellite	14.9	11.4	44.3	52.0
Direct & facultative property	34.6	44.6	27.4	32.6
Contingency	38.4	70.0	74.7	83.5
Total	37.3	41.0	21.6	29.2
Expense Ratio	22.8	30.2	24.7	31.9
<b>Combined Ratio</b>	<b>60.1</b>	<b>71.2</b>	<b>46.3</b>	<b>61.1</b>

The combined ratio excludes managing agent's profit commission and is the basis used throughout these financial statements.

The expense ratio includes brokerage on inwards business which accounts for approximately 69.0% of the net operating expenses. The operating expenses are set out in more detail in Note 4 on page 31.

The Annual Report includes a Statement of Comprehensive Income. The purpose of this statement is to show the extent to which members' balances have increased or decreased following the recognition of all gains and losses in the period, including currency translations.

### *Statement of Managing Agent's Responsibilities*

Cathedral Underwriting Limited as managing agent is responsible for preparing the Syndicate annual accounts in accordance with applicable law and regulations.

The Insurance Accounts Directive (Lloyd's Syndicate Aggregate Accounts) Regulations 2008 ("the Regulations") require the managing agent to prepare annual accounts for the Syndicate at 31 December each year which give a true and fair view of the state of affairs of the Syndicate and its profit or loss for that period, in accordance with United Kingdom Generally Accepted Accounting Practice (United Kingdom Accounting Standards and applicable law).

In preparing these Syndicate annual accounts, the managing agent is required to:

- select suitable accounting policies which are applied consistently, with the exception of any changes arising from the adoption of new accounting standards in the year;
- make judgments and estimates that are reasonable and prudent;
- state whether applicable accounting standards have been followed, subject to any material departures differences disclosed and explained in the syndicate annual accounts; and
- prepare the Syndicate annual financial statements on a going concern basis unless it is inappropriate to presume that there will be future years of account of the Syndicate.

The managing agent is responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Syndicate and enable it to ensure that the Syndicate annual accounts comply with the Regulations. It is also responsible for safeguarding the assets of the Syndicate and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

The managing agent is responsible for the maintenance and integrity of the corporate and financial information relating to the Syndicate included on the managing agent's website. Legislation in the United Kingdom governing the preparation and dissemination of financial information may differ from legislation in other jurisdictions.

## Year of Account

### Members' Agents

The following members' agent has provided more than 20% of the Syndicate's allocated capacity for the 2015, 2016 and 2017 years of account.

Name of Agent	2017 account		2016 account		2015 account	
	£'000	%	£'000	%	£'000	%
Hampden Agencies Limited	<b>239,347</b>	<b>78.2</b>	237,896	77.7	237,276	77.5

Cathedral Capital (1998) Limited, an incorporated member of Lloyd's and a Lancashire Group Company, provided £202.3 million of the capacity for the 2014 year of account and £177.0 million for the 2015, 2016 and 2017 Years of Account through Hampden Agencies Limited.

### Capacity by member type and Year of Account

Name of Agent	2017 account		2016 account		2015 account	
	£'000	%	£'000	%	£'000	%
Syndicate allocated capacity attributable to:						
Corporate members	<b>289,450</b>	<b>94.5</b>	289,827	94.7	288,090	94.1
External members	<b>15,187</b>	<b>5.0</b>	14,794	4.8	16,086	5.3
Working members (none of whom are employed by the managing agency)	<b>1,627</b>	<b>0.5</b>	1,643	0.5	1,700	0.6
	<b>306,264</b>	<b>100.0</b>	306,264	100.0	305,876	100.0

### Result

The 2014 account closed with a profit of \$85.3 million inclusive of currency translation but before standard personal expenses. For a natural Name with standard personal expenses, this equates to a profit of 14.2% of capacity, before members' agency fees.

This result is in excess of the result range forecast by the managing agent at last year end. The losses that impacted the 2014 account, which were reported on in detail in last year's Annual Report, ran off as expected during 2016 and there were releases from the favourable run off of the earlier Years of Account that had closed into the 2014 account at 31 December 2015. The analysis of the 2014 closed year result, before personal expenses, by member type is as set out below:

	2014 account	
	\$'000	%
Result attributable to:		
Corporate members	79,072	92.7
External members	5,715	6.7
Working members (none of whom are employed by the managing agency)	512	0.6
	<b>85,299</b>	<b>100.0</b>

## Managing Agent's Report At 31 December 2016

### 2015 account forecast

The forecast 2015 Year of Account result at 31 December 2016, on the traditional three year Lloyd's basis after charging standard managing agent's fees and profit commission but before charging members' agents fees, is in the range of +7.5% to +12.5% of Syndicate capacity.

This forecast has been based on the following assumptions:

- Future claims development will follow an expected pattern. In particular, the incidence or development of major or attritional losses or in the ability of the Syndicate's reinsurers to respond to potential recoveries will not materially diverge from expectations based on developments to date;
- No material changes occur in estimates as to ultimate income levels and future reinsurance costs;
- There will be no material reinsurance failure;
- There will be no material surplus or deficiency arising from the reinsurance to close of the 2014 Year of Account;
- There will be no significant changes in the regulatory or legislative policies which will affect the activities of the Syndicate; and
- Interest, inflation and exchange rates as at 31 December 2016 will not differ significantly from those taken into account in the forecast.

### Historical summary of results

A summary of results for all of the closed Years of Account of the Syndicate is set out on page 70 of this annual report.

### Description of business and methods of acceptance

The Syndicate commenced underwriting for the 2001 Year of Account. For the 2001 and 2002 underwriting years, the Syndicate's account was made up of two main pillars, those of aviation and non-marine reinsurance. In 2003, a direct and facultative property account was introduced which was developed during 2004 to constitute the third major pillar of the Syndicate's business. Since its inception for the 2001 underwriting year, Syndicate 2010 has built its books of business based on longstanding relationships with clients and their brokers and not on pricing considerations alone.

The non-marine reinsurance account is built around a core book comprising catastrophe reinsurances of regional North American companies. These companies generally write in a tightly defined geographical area. Their underlying accounts are largely made up of domestic properties, cars and small commercial risks. Where we write accounts in the US with more nationwide exposures, these tend to protect more specialist companies writing the likes of churches, agricultural risks, farms or similar risks which are spread by their nature. These companies have proved very loyal and continue to value their relationships with London underwriters.

The Syndicate also writes an international book which is largely focused on companies in developed regions including Canada, Europe, Australasia and Japan. We do write in other areas of the world but these exposures are more modest.

Often, hand in hand with the catastrophe programme, comes the risk excess programme. This protects companies from exposure to large individual risk losses. We have built a more modest portfolio of this business which includes US national as well as US regional and international cedants.

We also write a small book of retrocession business, which is reinsurance of other reinsurers. There are no spiral exposures in this account.

The aviation account is built around a core book which protects insurers of airlines or major aviation manufacturers against catastrophic loss. In general, this account requires a market loss of \$400-\$500 million or more to involve us to any material degree but we will accept business at lower levels if the price is attractive. Again, we have a small amount of retrocessional business which, as with non-marine, contains no spiral exposure.



We are also involved in the aviation war market and the general aviation (light aircraft) market, including as a participant in three direct aviation war consortia which are led by Cathedral Syndicate 3010 and for each of which Cathedral Underwriting Limited is the consortium manager.

We have continued our long involvement with SATEC, a specialist Venice based satellite underwriting agency, to which we delegate underwriting authority. The Syndicate also writes satellite excess of loss.

From 2003, the Syndicate began writing a direct and facultative property account. The account written covers a broad spectrum of commercial property business with a global spread of business, but with a leaning towards the United States. It falls into two main areas:

- (i) Open market business which encompasses the whole range of risk sizes from large complex property schedules down to small single locations; and
- (ii) Delegated binding authority business which targets small property risks principally in the US, Canada, Australasia and Europe.

From mid-2003 the Syndicate wrote a fire theft and collision account (FTC). This was largely discontinued in the second half of 2006, although a modest account continues to be written.

From the final quarter of 2005 the Syndicate has written a contingency account focused on non-appearance insurance. This account has been discontinued for 2017.

A small non-proportional energy reinsurance book has been written since the 2013 year of account.

Going forward, Syndicate 2010 intends to retain its focus on these accounts and will continue to seek opportunities within these classes.

### Reinsurance protection

The non-marine reinsurance portfolio is protected by separate catastrophe and risk excess programmes. Proportional treaties are also employed.

On the aviation account, separate excess of loss protections are purchased for the main reinsurance account, the general aviation account and the war account. As with the non-marine account, proportional treaties are also employed.

The direct and facultative property account has separate catastrophe and risk excess programmes. The satellite account has proportional treaty protection.

The contingency account also has separate excess of loss protection.

The Syndicate also purchased facultative reinsurance on individual risks.

The Group has bought additional cover to sit on top of various pillars of reinsurance including the Non Marine account and also the Direct Property account. The limit is collateralised and should it be exhausted by more than one loss/class of business then recoveries will be apportioned on a pro rata basis between the respective losses.

Every effort is made to ensure that the security from which cover is purchased is of good quality but it must be emphasised that even the most scrupulous approach in this area does not obviate the potential for reinsurance failure to occur.

## Managing Agent's Report At 31 December 2016

### Syndicate investments

#### *Investment policy*

The investment objective for the Syndicate investment manager is to invest the Premiums Trust Funds to preserve capital and maintain liquidity to support underwriting operations in line with policies approved by the Board of Cathedral Underwriting Limited. The investment manager is to invest the Premiums Trust Funds in a manner calculated to maximise returns within agreed restraints. Portfolios are invested predominantly in short-term, high quality fixed income securities. The Syndicate investment manager has been instructed to maintain adequate liquidity and security and has discretion to invest in private sector securities for a limited proportion of the portfolio and within diversity limits for individual credits. Limiting the target duration of the overall portfolio controls the exposure of the investments to adverse price movements.

The Syndicate investment manager's performance is measured against the Bank of America Merrill Lynch 1-3 year Government Index of the domestic Government bond market for each Premiums Trust Funds, which are the benchmarks defined by the investment committee. Funds not managed by the investment manager were held predominantly in cash throughout the year. Portfolio management is delegated to Conning Asset Management Limited.

#### *Investment performance*

##### *US Market*

Over the year the two year Treasury yield increased by 14bps to 1.19% while the five year yield increased by 17bps to 1.93%. In December the FOMC raised their target range for the Federal Funds rate to 0.5-0.75%, a 25 basis point hike and the only hike in 2016 following a year of weaker than expected economic growth. In the accompanying dot plot the median projection for hikes in 2017 was three, up from two hikes projected in the previous report. Credit markets suffered a poor start to the 2016 as spreads widened, particularly in the energy sector following the price of oil hitting ten year lows. Despite the poor start credit spreads closed the year tighter than where they started with the Bank of America US 1-5 year US corporate index OAS 0.27% lower by the year end at 0.95%. In 2016 the US combined syndicate portfolio returned 1.48% compared to the 1-3 year US Treasury benchmark return of 0.88%. The relative out-performance of 0.60% was driven by the higher than benchmark yield, generated through holding an overweight position in corporate bonds, and from the credit performance as credit spreads tightened.

##### *Euro Market*

During the year the two year German government bond yield declined by 45bps to -0.80% while the five year yield declined by 49bps to -0.54%. Growth in the Eurozone was disappointingly subdued throughout 2016 although forward looking indicators had growth accelerating going into the year end. The ECB remained in a fully accommodative mode for the entirety of 2016. In March 2016 the Main Refinancing rate was cut to 0% while the deposit rate was cut to -0.40% while the asset purchase programme was extended from €60bn a month to €80bn a month, with the purchase programme now also permitting the purchase of corporate bonds. In December 2016 the asset purchase programme was extended from the end of March 2017 until December 2017 while the rate of monthly purchases was reduced back to €60bn from April. Despite the technical support of the corporate purchase programme credit spreads on 1-5 year corporate credit closed the year relatively unchanged, over the year the Bank of America 1-5 year Euro Corporate index OAS tightened by 0.02% to 1.08%. In 2016 the Euro syndicate portfolio returned 0.58% compared to the 1-3 year European Government bond benchmark return of 0.29%. The relative out-performance of 0.29% was driven by a higher than benchmark yield, generated through maintaining an overweight in corporate bonds, although some of these excess returns were lost as the portfolio duration was shorter than benchmark throughout the year as government bond yields declined.

##### *Canadian Market*

During the year the two year Canadian government bond yield increased by 26bps to 0.74% while the yield on the five year issue increased by 38bps to 1.11%. Bond yields declined at the start of the year following the sharp drop in the price of oil and the increased expectation that the Bank of Canada may cut the overnight rate. Ultimately the Bank of Canada left the overnight rate unchanged, and did so for the whole of 2016, with government bond yields only backing-up following the election of Mr Trump at the year end. The other main set back Canada faced in 2016 were the devastating wildfires in Alberta. Canada continued its rebalancing process in the second half in 2016 with GDP rebounding driven by a recovery in oil production revenues, an increase in consumer spending and the impact of federal infrastructure spending. In 2016 the Canadian regulated syndicate portfolio returned 0.34% compared to the 1-3 year Canadian Government benchmark return of 0.10%. The relative out-performance of 0.24% was driven by a higher than benchmark yield and a shorter than benchmark duration as government yields increased.

### *Investment strategy*

The ability to generate investment income for short-maturity portfolios remains limited, given low bond yields and tight credit spreads. At these historically low bond yields the risks to performance remain skewed to the downside. The US market is pricing in further interest rate increases in 2017, and the Canadian and Euro-zone markets are implying that interest rates in those countries will remain at their low levels for the foreseeable future.

Portfolio duration remains low and this is likely to be maintained in the medium term, since the investment objectives are currently biased towards protecting the Syndicate against capital losses. The extent of this short duration position will be limited in the US market by the relative steepness of the yield curve, giving additional yield for longer maturity issues, and the potential for “rolling down the yield curve” giving extra returns.

The yield curves in Canada and the Euro-zone are relatively flat in the 1-3 year maturities, so there is less incentive to limit the short duration stance. Negative deposit rates in the Euro-zone and European Central Bank government bond buying have kept yields at very low levels. The low level of yields, both historically and in real terms, suggests a short duration position on a longer term horizon. Political risks remain high: Brexit, European elections.

Portfolio returns will be enhanced by the exposure to corporate bonds and other “spread” products, carefully selected by sector and individual issuer to limit risks. While credit spreads may widen further given that the credit cycle is late stage in the US and global growth remains depressed, they remain attractive for shorter maturity portfolios such as the Syndicate portfolios. The additional income that these issues generate acts to offset any short term losses generated by spread widening, which is naturally limited to some extent by the short dated nature of these positions. In the Euro portfolio yields on government and government related bonds are negative in the portfolio’s maturity range, so every attempt is made to find assets with a positive yield to try to keep returns positive. For this reason the exposure to spread products is likely to remain high, and will be increased opportunistically.

### *Stock lending*

The Board of Cathedral Underwriting Limited prohibits Conning from entering into any stock lending arrangements on behalf of the Syndicate.

### **Foreign exchange hedging**

The managing agency, in so far as possible, matches assets and liabilities by currency within the Syndicate. To date, the managing agency has not entered into any transaction to hedge the foreign exchange exposure to the non-US Dollars (Sterling, Canadian Dollars or Euro) currencies held within the Syndicate’s premium trust funds. The managing agency will continue to keep this possibility under review and may at some future date enter into such transactions.

### **Bank borrowing facilities**

Details of bank borrowing facilities are set out in Note 25.

## **Managing Agent's Report At 31 December 2016**

### **Principal risks impacting the Syndicate**

The Syndicate is exposed to a variety of risks when undertaking its activities all of which are taken into account when setting the uSCR of the Syndicate, details of which are disclosed in Note 27. All areas of risk are subject to the managing agency's risk management framework and enterprise wide risk management practices and controls.

### **Subcontracted functions**

The managing agent has subcontracted the following functions:

Investment management: Conning Asset Management Limited

Software support: Computer Sciences Corporation

### **Actuaries**

Willis Towers Watson Limited acted as reporting actuaries to the Syndicate for the period under review.

### **Statement as to disclosure of information to auditors**

The Directors of the managing agent at the date of this report have individually taken all necessary steps to make themselves aware, as Directors, of any relevant audit information and to establish that the Syndicate auditors are aware of that information. As far as the Directors are aware, there is no relevant audit information of which the auditors are unaware.

### **Advanced consents procedure notifications**

#### *Names Annual General Meeting Notice*

In line with the conditions and requirements prescribed under paragraph 2(3) of the Syndicate Meetings Byelaw, notice is hereby given that the managing agent does not propose to hold an annual general meeting of the members of the Syndicate.

#### *Agency and Syndicate Auditor*

Ernst & Young LLP are the independent auditors to all of the Lancashire Group companies and the Syndicate.

During 2016 Lancashire Holdings Limited (LHL), Cathedral Underwriting Limited's ultimate parent company, conducted an audit tender process and, as a result, a resolution is being proposed at LHL's annual general meeting (to be held on 3 May 2017) to appoint KPMG LLP as LHL's auditor. The intention is for KPMG LLP also to be appointed as auditor to all other Lancashire Group companies. Cathedral Underwriting Limited intends to utilise the procedures referred to in the Advance Consents Regime (Market Bulletin Y3116) in order to approve the appointment KPMG LLP as auditor to both the Syndicate and to Cathedral Underwriting Limited (conditional upon KPMG LLP being appointed as auditor to LHL) and will therefore provide the relevant notice to the Syndicate's capital providers at an appropriate time in order for them to register any objections to this proposal.

The safeguards against conflicts of interests arising from the same audit firm being auditors to both the managing agent and the Syndicate remain the same as stated in our memorandum dated 22 June 2004, as amended by that of 21 September 2006, addressed to Members' Agents and Direct Corporate Capital Providers, copies of which are available on request to all syndicate members.

By order of the Board

**M Madden**  
Managing Director  
Cathedral Underwriting Limited  
29th Floor, 20 Fenchurch Street  
London EC3M 3BY

20 March 2017

**SYNDICATE ANNUAL ACCOUNTS**

**For the year ended 31 December 2016**

## Independent Auditor's Report to the Members of Syndicate 2010

We have audited the syndicate annual accounts of syndicate 2010 ('the syndicate') for the year ended 31 December 2016 which comprise the Income Statement, the Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Members' Balances, the Statement of Cash Flows and the related notes 1 to 29. The financial reporting framework that has been applied in their preparation is applicable law and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice), including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and Financial Reporting Standard 103 'Insurance Contracts'. This report is made solely to the syndicate's members, as a body, in accordance with The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008. Our audit work has been undertaken so that we might state to the syndicate's members those matters we are required to state to them in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the syndicate's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of the managing agent and the auditor

As explained more fully in the Statement of Managing Agent's Responsibilities set out on page 10, the managing agent is responsible for the preparation of syndicate annual accounts which give a true and fair view. Our responsibility is to audit and express an opinion on the syndicate annual accounts in accordance with applicable law and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the syndicate annual accounts

An audit involves obtaining evidence about the amounts and disclosures in the syndicate annual accounts sufficient to give reasonable assurance that the syndicate annual accounts are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the syndicate's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the managing agent; and the overall presentation of the syndicate annual accounts. In addition, we read all the financial and non-financial information in the Annual Report to identify material inconsistencies with the audited syndicate annual accounts and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### Opinion on the syndicate annual accounts

In our opinion, the syndicate annual accounts:

- give a true and fair view of the syndicate's affairs as at 31 December 2016 and of its profit for the year then ended;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice, including Financial Reporting Standard 102 'The Financial Reporting Standard applicable in the UK and Republic of Ireland' and Financial Reporting Standard 103 'Insurance Contracts'; and
- have been prepared in accordance with the requirements of The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008.

### Opinion on the other matter prescribed by The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008

In our opinion, the information given in the Managing Agent's Report for the financial year in which the syndicate annual accounts are prepared is consistent with the syndicate annual accounts.

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 requires us to report to you, if in our opinion:

- the managing agent in respect of the syndicate has not kept adequate accounting records; or
- the syndicate annual accounts are not in agreement with the accounting records; or
- we have not received all the information and explanations we require for our audit.

### Angus Millar (Senior statutory auditor)

for and on behalf of Ernst & Young LLP, Statutory Auditor  
London

20 March 2017

**Income Statement  
Technical Account – General Business  
For the year ended 31 December 2016**

	Notes	Year ended 31 December 2016 \$'000	Year ended 31 December 2015 \$'000
<b>Principal risks impacting the Syndicate</b>			
<b>Earned premiums, net of reinsurance:</b>			
Gross premiums written	3	273,122	304,066
Outward reinsurance premiums		(68,104)	(69,271)
<b>Net premiums written</b>		<b>205,018</b>	<b>234,795</b>
<b>Change in the provision for unearned premiums:</b>			
Gross amount		11,370	9,626
Reinsurers' share		(1,069)	(1,515)
<b>Earned premiums, net of reinsurance</b>		<b>215,319</b>	<b>242,906</b>
<b>Allocated investment return transferred from the non-technical account</b>		<b>4,043</b>	<b>3,059</b>
<b>Claims paid:</b>			
Gross amount		(124,070)	(149,113)
Reinsurers' share		16,212	24,389
		<b>(107,858)</b>	<b>(124,724)</b>
<b>Change in the provision for claims:</b>			
Gross amount		18,017	81,506
Reinsurers' share		1,564	(27,723)
		<b>19,581</b>	<b>53,783</b>
<b>Claims incurred, net of reinsurance</b>		<b>(88,277)</b>	<b>(70,941)</b>
<b>Net operating expenses</b>	4	<b>(83,322)</b>	<b>(92,721)</b>
<b>Balance on the technical account for general business</b>		<b>47,763</b>	<b>82,303</b>

All items relate to continuing operations only.

The notes on pages 26 to 50 form part of these accounts.



## Income Statement Technical Account – General Business For the year ended 31 December 2016

	Notes	Year ended 31 December 2016 \$'000	Year ended 31 December 2015 \$'000
<b>Balance on the technical account for general business</b>		<b>47,763</b>	82,303
Investment income	8	4,924	5,022
Unrealised gains on investments		767	155
Investment expenses and charges	9	(1,283)	(745)
Unrealised losses on investments		(365)	(1,373)
Exchange gains and (losses)		9,254	(4,307)
Allocated investment return transferred to the general business technical account		(4,043)	(3,059)
<b>Profit for the financial year</b>		<b>57,017</b>	77,996

## Statement of Comprehensive Income For the year ended 31 December 2016

	Notes	Year ended 31 December 2016 \$'000	Year ended 31 December 2015 \$'000
Profit for the financial year		57,017	77,996
<b>Total comprehensive income</b>		<b>57,017</b>	77,996

The notes on pages 26 to 50 form part of these accounts.

**Statement of Financial Position  
As At 31 December 2016**

	Notes	2016 \$'000	2015 \$'000
<b>Investments:</b>			
Financial investments	11	258,221	329,490
		<b>258,221</b>	<b>329,490</b>
<b>Reinsurers' share of technical provisions:</b>			
Provision for unearned premiums	12	5,474	6,799
Claims outstanding	14	93,571	93,680
		<b>99,045</b>	<b>100,479</b>
<b>Debtors:</b>			
Debtors arising out of direct insurance operations			
– Intermediaries	15	17,320	16,351
Debtors arising out of reinsurance operations	16	72,433	74,499
Other debtors	17	5,834	6,713
		<b>95,587</b>	<b>97,563</b>
<b>Other assets:</b>			
Cash and cash equivalents	18	51,753	25,839
Other	19	21,252	17,566
		<b>73,005</b>	<b>43,405</b>
<b>Prepayments and accrued income:</b>			
Deferred acquisition costs	20	14,977	17,340
Other prepayments and accrued income		2,076	2,194
		<b>17,053</b>	<b>19,534</b>
<b>Total assets</b>		<b>542,911</b>	<b>590,471</b>

The notes on pages 26 to 50 form part of these accounts.

	Notes	2016 \$'000	2015 \$'000
<b>Capital and reserves:</b>			
Members' balances		105,747	123,291
		<b>105,747</b>	123,291
<b>Technical provisions:</b>			
Provision for unearned premiums	12	80,648	95,178
Claims outstanding	14	302,684	331,302
		<b>383,332</b>	426,480
<b>Creditors:</b>			
Creditors arising out of direct insurance operations	21	2,607	2,079
Creditors arising out of reinsurance operations	22	20,644	18,227
Other creditors including taxation and social security	23	29,889	19,792
		<b>53,140</b>	40,098
<b>Accruals and deferred income</b>		<b>692</b>	602
<b>Total liabilities</b>		<b>542,911</b>	590,471

The Syndicate annual accounts on pages 20 to 50 were approved by the Board of Cathedral Underwriting Limited on 20 March 2017 and were signed on its behalf by

**M A Madden**  
Managing Director

**H R M Verzin**  
Chief Financial Officer

20 March 2017

The notes on pages 26 to 50 form part of these accounts.

## Statement of Changes in Members' Balances For the year ended 31 December 2016

	Notes	2016 \$'000
Members' balances at 1 January		123,291
Profit for the year		57,017
Transfer to member personal reserve fund		(74,561)
<b>Members' balances carried forward at 31 December</b>		<b>105,747</b>

	Notes	2015 \$'000
Members' balances at 1 January		154,572
Profit for the year		77,996
Transfer to member personal reserve fund		(109,277)
<b>Members' balances carried forward at 31 December</b>		<b>123,291</b>

Members' balances do not include members' agency fees or non-standard expenses.

Members participate on syndicates by reference to years of account and their ultimate result, assets and liabilities are assessed with reference to policies incepting in that year of account in respect of their membership of that particular year.

Transfers to members' personal funds comprise the 2013 (2012) closed year of account profit.

The notes on pages 26 to 50 form part of these accounts.

## Statement of Cash Flows

### For the year ended 31 December 2016

	Notes	Year ended 31 December 2016 \$'000	Year ended 31 December 2015 \$'000
<b>Reconciliation of profit to net cash inflow from operating activities</b>			
Profit for the financial year		57,017	77,996
Realised and unrealised investments losses on cash and investments, including currency movements		1,351	3,187
Income from investments		(4,379)	(4,506)
Decrease in debtors, prepayments and accrued income		1,868	20,692
Decrease in net technical provisions		(39,351)	(71,391)
Increase/(decrease) in creditors, accruals and deferred income		13,132	(5,781)
<b>Net cash inflow from operating activities</b>		<b>29,638</b>	<b>20,197</b>
<b>Cash flows from investing activities</b>			
Interest received		4,605	4,663
Purchase of debt securities and other fixed income securities		(146,071)	(196,554)
Sale of debt securities and other fixed income securities		230,555	282,522
Movement of shares and other variable yield securities		(13,214)	(1,720)
Movement of overseas deposits		(3,727)	5,081
<b>Net cash inflow from investing activities</b>		<b>72,148</b>	<b>93,992</b>
<b>Cash flows from financing activities</b>			
Transfer (to) members in respect of underwriting participations		(74,561)	(109,277)
<b>Net cash outflow from financing activities</b>		<b>(74,561)</b>	<b>(109,277)</b>
<b>Increase in cash and cash equivalents in the year</b>		<b>27,225</b>	<b>4,912</b>
<b>Cash and cash equivalents at 1 January</b>		<b>25,839</b>	<b>23,042</b>
Effect of exchange rates and change in market value on cash and cash equivalents		(1,311)	(2,115)
<b>Cash and cash equivalents at 31 December</b>		<b>51,753</b>	<b>25,839</b>

The notes on pages 26 to 50 form part of these accounts.

## Notes to the Syndicate Annual Accounts For the year ended 31 December 2016

### I Statement of Compliance

Cathedral Underwriting Limited, incorporated in the United Kingdom, is ultimately responsible for the management of Syndicate 2010. The registered office is 29th Floor, 20 Fenchurch Street, London, EC3M 3BY. The financial statements cover those of the individual Syndicate and are prepared as at 31 December 2016 and for the year ended 31 December 2016.

The financial statements have been prepared in compliance with FRS 102 and FRS 103, being applicable UK GAAP accounting standards, and in accordance with the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 ("the Regulations"). The financial statements have been prepared in compliance with The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 and FRS 102 and FRS 103, being applicable UK GAAP accounting standards.

#### Basis of Preparation

The financial statements for the year ended 31 December 2016 were approved for issue by the Board of Directors on 20 March 2017.

The financial statements are prepared in US Dollars which is the presentational & functional currency of the Syndicate and rounded to the nearest \$'000.

As permitted by FRS 103 the Syndicate continues to apply the existing accounting policies that were applied prior to this standard for its insurance contracts.

### 2 Accounting Policies

#### a) Basis of accounting

The financial statements have been prepared on an annual basis of accounting, whereby the incurred cost of claims, commission and related expenses are charged against the earned proportion of premiums, net of reinsurance as described below.

In accordance with FRS 103 "Insurance Contracts", the Syndicate continues to apply existing accounting policies to its insurance contracts but has the option to make improvements to its policies if the changes make the financial statements more relevant to the decision-making needs of the user.

#### b) Use of judgement and key sources of estimation and uncertainty

The financial statements have been prepared using critical estimates and assumptions that affect the reported amounts of assets and liabilities. Although these estimates are based on management's best knowledge of the current events and actions, actual outcomes may differ from those estimates, possibly significantly. The most significant estimate made by management is in relation to insurance risk, where the key risk factors impacting this are disclosed in Note 26.

In addition, estimates are used for premiums written and the fair value of financial investments. For certain insurance contracts, premium is initially recognised based on estimates of ultimate premiums. These estimates are judgmental and could result in misstatements of revenue recorded in the financial statements. Note 2(g) sets out the valuation processes for financial investments.

#### c) Underwriting

##### (i) Premiums written

Premiums written comprise premiums on contracts inception during the financial year, together with adjustments made in the year to premiums written in prior accounting periods. They also include estimates for pipeline premiums, representing amounts due to the Syndicate not yet notified.

Premiums are shown gross of brokerage payable and exclude taxes and duties levied on them.

##### (ii) Reinsurance premium ceded

Outwards reinsurance premiums are accounted for in the same accounting period as the premiums for the related direct or inwards business being reinsured.

(iii) *Unearned premiums*

Written premium is earned according to the risk profile of the policy which is calculated on the basis of established earnings patterns or time apportionment as appropriate. Unearned premiums represent the proportion of premiums written in the year or earlier years that relate to the unexpired terms of policies in force at the Statement of Financial Position date.

(iv) *Claims incurred*

Claims incurred comprise claims and settlement expenses (both internal and external) paid in the year and the movement in provision for outstanding claims and settlement expenses, including an allowance for the cost of claims incurred by the Statement of Financial Position date but not reported until after the year end. Claims outstanding are reduced by anticipated salvage and other recoveries.

(v) *Claims provisions and related recoveries*

The outstanding claims comprise amounts set aside for claims notified and claims incurred but not yet reported ("IBNR").

Notified claims are estimated on a case by case basis with regard to the circumstances as reported, any information available from loss adjusters and previous experience of the cost of settling claims with similar characteristics.

The amount included in respect of IBNR is based on a detailed review of losses and loss development by management and further reviewed by external consulting actuaries. IBNR for major catastrophe losses is individually assessed by underwriting and non-underwriting management. IBNR for smaller and more attritional losses is based on projecting from past experience the development of claims over time to form a view of the likely ultimate claims to be experienced having regard to variations in the business accepted and the underlying terms and conditions. For the most recent years, where a high degree of volatility arises from projections, estimates may be based in part on output from rating and other models of the business accepted and assessments of underwriting conditions.

The provision for claims includes amounts in respect of internal and external claims handling costs.

The reinsurers' share of provisions for claims is based on calculated amounts of outstanding claims and projections for IBNR, net of estimated irrecoverable amounts, having regard to the reinsurance programme in place for the class of business, the claims experience for the year and the current security rating of the reinsurance companies involved.

If a reinsurance asset is impaired, the Syndicate reduces its carrying amount accordingly, and will immediately recognise the impairment loss in the profit and loss account.

The Syndicate uses a number of statistical and other techniques to assist in making the above estimates. The two most critical assumptions as regards claims provisions are that the past is a reasonable predictor of the likely level of claims development and that the rating and other models used for current business are fair reflections of the likely level of ultimate claims to be incurred.

The Directors consider that the provisions for gross claims and related reinsurance recoveries are fairly stated on the basis of the information currently available to them. However, the ultimate liability will vary as a result of subsequent information and events and this may result in significant adjustments to the amounts provided. Adjustments to the amounts of claims provisions established in prior years are reflected in the financial statements for the period in which the adjustments are made. The methods used, and the estimates made, are reviewed regularly.

(vi) *Unexpired risks provision*

A provision for unexpired risks is made where claims and related expenses estimated to arise after the end of the financial period in respect of contracts concluded before that date, are expected to exceed the unearned premiums under these contracts, after the deduction of any acquisition costs deferred.

The provision for unexpired risks is calculated separately by reference to classes of business which are managed together. No account is taken of any future investment return.

At each period end, liability adequacy tests are performed, employing the current estimates of the Syndicate's future cash flows under its insurance contracts. If, as a result of these tests, the carrying amount of the Syndicate's insurance liabilities is found to be inadequate in comparison to the value of these future cash flows, the deficiency is charged to the profit and loss account for that accounting period.

## Notes to the Syndicate Annual Accounts For the year ended 31 December 2016

Continued

(vii) *Acquisition costs*

Acquisition costs, comprising commission and other internal and external costs related to the acquisition of new insurance contracts are deferred to the extent that they are attributable to premiums unearned at the Statement of Financial Position date.

(viii) *Profit commission*

Profit commission is charged to the Syndicate as incurred but does not become payable until after the appropriate year of account closes, normally at 36 months.

d) *Foreign currencies*

The presentational & functional currency of the Syndicate is US Dollars. Transactions denominated in currencies other the functional currency are translated into the functional currency at the rate of exchange ruling at the date of the transaction or at an appropriate average rate.

Monetary assets and liabilities (which include all assets and liabilities arising from insurance contracts including unearned premiums and deferred acquisition costs) denominated in foreign currencies are retranslated into the functional currency at the exchange rate ruling on the reporting date.

Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined.

e) *Cash and cash equivalents*

Cash and cash equivalents comprise cash at bank and in hand, deposits held at call with banks and other short-term, highly liquid investments with maturities of three months or less from the date of acquisition.

f) *Financial Instruments*

(i) *Financial Investments*

As permitted by FRS 102, the Syndicate has elected to apply the recognition and measurement provisions of IAS 39-Financial Instruments (as adopted for use in the EU) to account for all of its financial instruments.

The investments are held for investment purposes as designated at fair value through profit and loss at inception. A financial asset is classified into this category at inception if acquired principally for the purpose of selling in the short-term, if it forms part of a portfolio of financial assets in which there is evidence of short term profit taking, or if so designated by management. The investment strategy is to manage financial instruments acquired on a fair value basis. The fair values of quoted financial instruments are based on bid prices at the Statement of Financial Position date. Unlisted investments for which a market exists are stated at the average price at which they were traded on the Statement of Financial Position date or the last trading day before that date.

Realised and unrealised gains and losses on investments classified as fair value through profit and loss are recognised through the profit and loss account.



All regular way purchases and sales of financial assets are recognised on the trade date, i.e. the date that the Syndicate commits to purchase or sell the asset. Regular way purchases or sales of financial assets require delivery of assets within the time frame generally established by regulation or convention in the marketplace.

(ii) *Other financial assets and liabilities*

Insurance debtors and other short term debtors are classed as loans and receivables under IAS 39, which have fixed or determinable payments that are not quoted in an active market, are initially recorded at fair value and subsequently held at amortised cost. These receivables are assessed for impairment on an annual basis.

Insurance creditors are initially recorded at fair value and subsequently held at amortised cost.

g) *Fair Value of Financial Assets*

The fair value hierarchy is as follows:

- (i) Level 1 is financial assets which are measured at quoted prices in an active market, where quoted prices are readily available, and those prices represent actual and regularly occurring market transactions on an arm's length basis;
- (ii) Level 2 is using a valuation technique based on securities with quoted prices in active markets for similar assets or liabilities or other valuation techniques for which all significant inputs are based on observable market data. These investments are valued via independent external sources using modelled or other valuation methods; and
- (iii) Level 3 is using a valuation technique based on the Syndicate's own assumptions.

h) *Investment return*

Investment return comprises all investment income, realised investment gains and losses and movements in unrealised gains and losses, net of investment expenses, charges and interest.

Realised gains and losses on investments carried at market value are calculated as the difference between sale proceeds and purchase price. Movements in unrealised gains and losses on investments represent the difference between their valuation at the balance sheet date and their purchase price or, if they have been previously valued, their valuation at the last balance sheet date, together with the reversal of unrealised gains and losses recognised in earlier accounting periods in respect of investment disposals in the current period. Realised and unrealised gains and losses on investments classified as fair value through profit and loss are recognised through the profit and loss account.

Investment return is initially recorded in the Non-Technical Account. A transfer is made from the Non-Technical Account to the Technical Account – General Business to reflect the investment return on funds supporting underwriting business. All investment return is deemed to arise on such funds.

i) *Taxation*

Under Schedule 19 of the Finance Act 1993 managing agents are not required to deduct basic rate income tax from trading income. In addition, all UK basic rate income tax deducted from syndicate investment income is recoverable by managing agents and consequently the distribution made to members is gross of tax. Capital appreciation falls within trading income and is also distributed gross of tax.

No provision has been made for any United States Federal Income Tax payable on underwriting results or investment earnings. Any payments on account made by the Syndicate during the year have been included in the Statement of Financial Position under the heading 'other debtors'.

No provision has been made for any other overseas tax payable by members on underwriting results.

j) *Pension costs*

Cathedral Underwriting Limited operates a defined contribution pension scheme and it recharges to the Syndicate staff costs which include an element for pension costs. These pension costs are expensed in full in the period to which the recharge relates.

k) *Operating lease rentals*

Amounts recharged by Cathedral Underwriting Limited include costs arising from the use of assets in the period. These rental costs are expensed in full in the period to which the recharge relates.

## Notes to the Syndicate Annual Accounts For the year ended 31 December 2016

Continued

### 3 Particulars of business written

An analysis of the technical account balance before investment return for the year and the net technical provisions at the year end are set out below:

Type of business	31 December 2016						
	Gross premiums written \$'000	Gross premiums earned \$'000	Gross claims incurred \$'000	Net operating expenses \$'000	Reinsurance balance \$'000	Total \$'000	Net technical provisions \$'000
<b>Direct insurance:</b>							
Motor (third party liability)	(6)	(16)	(7)	8	(4)	(19)	46
Motor (other classes)	433	384	(217)	(168)	(26)	(27)	256
Marine, aviation and transport	3,714	3,697	(868)	(1,214)	(1,202)	413	1,719
Fire and other damage to property	79,590	80,957	(26,621)	(18,678)	(13,861)	21,797	70,038
Third party liability	1,425	1,296	(389)	(376)	(61)	470	1,959
Credit and suretyship	6,237	6,478	(2,808)	(2,409)	(2,703)	(1,442)	4,240
	<b>91,393</b>	<b>92,796</b>	<b>(30,910)</b>	<b>(22,837)</b>	<b>(17,857)</b>	<b>21,192</b>	<b>78,258</b>
<b>Reinsurance acceptances</b>	<b>181,729</b>	<b>191,696</b>	<b>(75,143)</b>	<b>(60,485)</b>	<b>(33,540)</b>	<b>22,528</b>	<b>191,052</b>
<b>Total</b>	<b>273,122</b>	<b>284,492</b>	<b>(106,053)</b>	<b>(83,322)</b>	<b>(51,397)</b>	<b>43,720</b>	<b>269,310</b>

Type of business	31 December 2015						
	Gross premiums written \$'000	Gross premiums earned \$'000	Gross claims incurred \$'000	Net operating expenses \$'000	Reinsurance balance \$'000	Total \$'000	Net technical provisions \$'000
<b>Direct insurance:</b>							
Motor (third party liability)	(53)	(48)	84	9	10	55	36
Motor (other classes)	384	375	(55)	(140)	(52)	128	215
Marine, aviation and transport	3,434	3,127	(1,856)	(1,231)	203	243	2,199
Fire and other damage to property	85,336	92,167	(30,502)	(31,792)	(15,397)	14,476	80,134
Third party liability	1,474	1,357	(1,150)	(671)	(116)	(580)	2,542
Credit and suretyship	7,570	8,194	(6,146)	(2,088)	(1,216)	(1,256)	3,840
	<b>98,145</b>	<b>105,172</b>	<b>(39,625)</b>	<b>(35,913)</b>	<b>(16,568)</b>	<b>13,066</b>	<b>88,966</b>
<b>Reinsurance acceptances</b>	<b>205,921</b>	<b>208,520</b>	<b>(27,982)</b>	<b>(56,808)</b>	<b>(57,552)</b>	<b>66,178</b>	<b>219,695</b>
<b>Total</b>	<b>304,066</b>	<b>313,692</b>	<b>(67,607)</b>	<b>(92,721)</b>	<b>(74,120)</b>	<b>79,244</b>	<b>308,661</b>

Net technical provisions are net of deferred acquisition costs.

### 3 Particulars of business written *continued*

Geographical analysis by origin

	Gross written premiums		Profit		Net assets	
	2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000
Direct	91,393	98,145	7,577	9,613	41,721	23,255
Reinsurance	181,729	205,921	49,440	68,383	64,026	100,036
	<b>273,122</b>	<b>304,066</b>	<b>57,017</b>	<b>77,996</b>	<b>105,747</b>	<b>123,291</b>

All premiums written are for contracts with external customers and are concluded in the UK.

Geographical analysis by destination

	Gross written premiums 2016 \$'000	Gross written premiums 2015 \$'000
UK	33,798	35,534
US	130,089	147,023
Other EU member states	22,823	27,670
Rest of the world	86,412	93,839
	<b>273,122</b>	<b>304,066</b>

### 4 Net operating expenses

	Year ended 31 December 2016 \$'000	Year ended 31 December 2015 \$'000
Acquisition costs	45,225	53,425
Change in deferred acquisition costs	1,769	1,800
Administrative expenses	15,541	15,805
Reinsurance commissions and profit participation	(177)	(135)
(Gain)/loss on exchange	(1,600)	1,088
Personal expenses	22,564	20,738
	<b>83,322</b>	<b>92,721</b>

Administrative expenses include:

	Year ended 31 December 2016 \$'000	Year ended 31 December 2015 \$'000
Auditors' remuneration:		
– Audit of the Syndicate annual accounts	151	191
– Other services pursuant to regulations and Lloyd's Byelaws	53	85
	<b>204</b>	<b>276</b>

Total commissions for direct insurance accounted for in the year amounted to \$22,430,400 (2015: \$25,389,480).

Exchange gains and (losses) arising on translation of monetary assets and liabilities of \$9,253,633 (2015: (\$4,307,000)) are included in the non-technical account.

## Notes to the Syndicate Annual Accounts For the year ended 31 December 2016

Continued

### 5 Staff numbers and costs

All staff are employed by the managing agency. The following amounts were recharged to the Syndicate in respect of salary costs:

	Year ended 31 December 2016 \$'000	Year ended 31 December 2015 \$'000
	Notes	
Wages and salaries	7,985	7,687
Social security costs	889	950
Pension costs	742	1,125
	<b>9,616</b>	<b>9,762</b>

The average number of employees employed by the managing agency but working for the Syndicate during the year was as follows:

	Year ended 31 December 2016 \$'000	Year ended 31 December 2015 \$'000
Operations, administration and finance	17	22
Underwriting and claims	29	31
	<b>46</b>	<b>53</b>

### 6 Emoluments of the Directors of Cathedral Underwriting Limited

Cathedral Underwriting Limited charged the Syndicate the following amounts in respect of emoluments paid to its Directors, including the Active Underwriter of the Syndicate:

	Year ended 31 December 2016 \$'000	Year ended 31 December 2015 \$'000
	Notes	
Emoluments	1,167	1,407

### 7 Active Underwriter's emoluments

The Active Underwriter received the following aggregate remuneration charged to the Syndicate:

	Year ended 31 December 2016 \$'000	Year ended 31 December 2015 \$'000
	Notes	
Emoluments	303	397

## 8 Investment income

	Notes	Year ended 31 December 2016 \$'000	Year ended 31 December 2015 \$'000
Income from investments		4,379	4,506
Gains on the realisation of investments		545	516
		<b>4,924</b>	<b>5,022</b>

## 9 Investment expenses and charges

	Notes	Year ended 31 December 2016 \$'000	Year ended 31 December 2015 \$'000
Investment management expenses, including interest payable		(294)	(374)
Losses on realisation of investments		(989)	(371)
		<b>(1,283)</b>	<b>(745)</b>

## 10 Investment return

The average Syndicate funds and investment return in the calendar year by currency is as follows:

	31 December 2016		Restated 31 December 2015	
	Average funds \$'000	Investment yield %	Average funds \$'000	Investment yield %
Sterling	10,181	2.8	14,532	2.5
Euro	32,291	0.5	35,311	0.3
US Dollars	237,546	1.5	290,810	0.8
Canadian Dollars	57,893	0.5	40,495	1.2
All currencies converted to US Dollars	<b>337,911</b>	<b>1.3</b>	<b>381,148</b>	<b>0.9</b>

Investment return includes investment income, realised investment gains and losses and movements on unrealised investment gains and losses.

## Notes to the Syndicate Annual Accounts For the year ended 31 December 2016

Continued

### 11 Financial investments at fair value

	Carrying value		Purchase Price	
	2016 \$'000	2015 \$'000	2016 \$'000	2015 \$'000
Shares and other variable yield securities	<b>48,888</b>	35,673	<b>48,888</b>	35,673
Debt securities and other fixed income securities	<b>209,333</b>	293,817	<b>209,729</b>	295,045
	<b>258,221</b>	329,490	<b>258,617</b>	330,718

Debt securities and other fixed income securities are all listed on recognised stock exchanges. All investments, are stated at bid price value. An analysis of financial investments by external rating agencies are set out in Note 26.

All investments held by the Syndicate are only available for investment and for paying of claims by the Syndicate to its policyholders and expenses.

### 12 Provisions for unearned premiums

	2016		
	Gross \$'000	Reinsurers' share \$'000	Net \$'000
At 1 January 2016	<b>95,178</b>	<b>6,799</b>	<b>88,379</b>
Premiums written in the year	<b>273,122</b>	<b>68,104</b>	<b>205,018</b>
Premiums earned in the year	<b>(284,492)</b>	<b>(69,173)</b>	<b>(215,319)</b>
Foreign exchange	<b>(3,160)</b>	<b>(256)</b>	<b>(2,904)</b>
At 31 December 2016	<b>80,648</b>	<b>5,474</b>	<b>75,174</b>

  

	2015		
	Gross \$'000	Reinsurers' share \$'000	Net \$'000
At 1 January 2015	109,066	8,517	100,549
Premiums written in the year	304,066	69,271	234,795
Premiums earned in the year	(313,692)	(70,786)	(242,906)
Foreign exchange	(4,262)	(203)	(4,059)
At 31 December 2015	95,178	6,799	88,379

### 13 Reinsurers' share of claims outstanding

The year end assessment of the recoverability of the Syndicate's reinsurance assets is a subjective one. The managing agent considers that the provision is fairly stated based on the current information available. However, the ultimate amount recoverable may be different as a result of subsequent information and future events.

The table below analyses the exposure to reinsurers by credit quality. The grading refers to the year end grade of the relevant reinsurer by reference to their A. M. Best and/or S&P rating. These ratings will not necessarily be the same as when the relevant reinsurances were purchased.

	2016 \$'000	2015 \$'000
A grade security	75,742	78,205
Other*	19,075	16,967
	<b>94,817</b>	95,172
Less provision for bad debt	<b>(1,246)</b>	(1,492)
	<b>93,571</b>	93,680

\* includes recoveries not allocated to a particular reinsurer, carriers within A rated groups which are no longer actively trading following acquisition or group re-organisation, carriers which have been subject to court approved transfers and carriers which are subject to collateralisation/LOC arrangements.

### 14 Claims Outstanding

	2016		
	Gross \$'000	Reinsurers' share \$'000	Net \$'000
At 1 January 2016	331,302	93,680	237,622
Claims incurred in current underwriting year	91,718	11,527	80,191
Claims incurred in prior underwriting year	12,007	6,248	5,759
Claims paid during the year	(124,070)	(16,212)	(107,858)
Foreign exchange	(8,273)	(1,672)	(6,601)
At 31 December 2016	<b>302,684</b>	<b>93,571</b>	<b>209,113</b>

	2015		
	Gross \$'000	Reinsurers' share \$'000	Net \$'000
At 1 January 2015	421,809	122,413	299,396
Claims incurred in current underwriting year	74,697	6,259	68,438
Claims incurred in prior underwriting year	(9,646)	(9,593)	(53)
Claims paid during the year	(149,113)	(24,389)	(124,724)
Foreign exchange	(6,445)	(1,010)	(5,435)
At 31 December 2015	331,302	93,680	237,622

**Notes to the Syndicate Annual Accounts  
For the year ended 31 December 2016**

Continued

**15 Debtors arising out of direct insurance operations**

	2016 \$'000	2015 \$'000
Due within one year – intermediaries	17,320	16,351

**16 Debtors arising out of reinsurance operations**

	2016 \$'000	2015 \$'000
Due within one year	72,433	74,499

**17 Other debtors**

	2016 \$'000	2015 \$'000
<b>Due within one year:</b>		
Amounts due from members	2,189	2,066
Other	551	509
<b>Due after one year:</b>		
Amounts due from members	3,094	4,138
	<b>5,834</b>	<b>6,713</b>

**18 Cash and cash equivalents**

	2016 \$'000	2015 \$'000
<b>Cash and cash equivalents exist of:</b>		
Cash at bank and in hand	10,082	9,422
Participation in investment pools	41,606	16,281
Deposits with approved credit institutions	65	136
	<b>51,753</b>	<b>25,839</b>

All cash and cash equivalents held by the Syndicate are only available for investment and for paying of claims by the Syndicate to its policyholders and expenses.



#### 19 Other assets – overseas deposits

	2016 \$'000	2015 \$'000
Amounts advanced in other countries as a condition of carrying on business there	21,252	17,566

#### 20 Deferred acquisition costs

	2016 \$'000	2015 \$'000
At 1 January	17,340	19,893
Change in deferred acquisition costs	(1,769)	(1,800)
Foreign exchange	(594)	(753)
At 31 December	14,977	17,340

#### 21 Creditors arising out of direct insurance operations

	2016 \$'000	2015 \$'000
Due within one year	2,607	2,079

#### 22 Creditors arising out of reinsurance operations

	2016 \$'000	2015 \$'000
Due within one year	20,644	18,227

#### 23 Other creditors including taxation and social security

	2016 \$'000	2015 \$'000
<b>Due within one year:</b>		
Profit commission owed to managing agent	15,202	6,863
Expenses owed to managing agent	3,452	744
Other	–	2
<b>Due after one year:</b>		
Profit commission owed to managing agent	11,235	12,183
	<b>29,889</b>	<b>19,792</b>

## Notes to the Syndicate Annual Accounts For the year ended 31 December 2016

Continued

### 24 Related parties

Cathedral Underwriting Limited manages Syndicates 2010 and 3010. The immediate parent company of Cathedral Underwriting Limited is Cathedral Capital Holdings Limited and the ultimate parent company is Lancashire Holdings Limited. Lancashire Holdings Limited is the largest group and Cathedral Capital Holdings Limited is the smallest group which includes the Company and for which consolidated financial statements are prepared. Cathedral Capital Holdings Limited is registered in England & Wales. Lancashire Holdings Limited is incorporated in Bermuda.

Within the Lancashire Group there are two (re) insurance companies, Lancashire Insurance Company (UK) Limited (incorporated in the UK) and Lancashire Insurance Company Limited (incorporated in Bermuda). In addition, the Lancashire group includes Kinesis Capital Management Limited (incorporated in Bermuda) which is the underwriting manager for Kinesis Reinsurance Limited, a special purpose insurer. There have been no transactions with this latter company.

Total managing agency fees paid during calendar year 2016 to Cathedral Underwriting Limited in respect of services provided to the Syndicate amounted to \$2,727,280 (2015: \$3,075,656).

Profit commission of \$15,202,379 (2015: \$6,862,910) is also due to the managing agent in respect of the profit on the 2014 (2013) closed year.

Profit commission of \$11,045,936 (2015: \$7,771,203) has also been accrued in respect of the 2015 (2014) year of account, with \$188,362 (2015: \$4,411,273) accrued in respect of the 2016 (2015) year of account.

A number of non-executive directors are also directors of other Lloyd's entities. The syndicates managed by those entities may from time to time transact business with the syndicates managed by Cathedral Underwriting Limited. All such insurance contracts will have been dealt with on an arm's length basis.

Mr South, one of the Directors, who resigned on 30 June 2016, is a director of a number of corporate names which had in aggregate £1.2 million participation on the 2014 Year of Account, £1.1 million participation on the 2015 Year of Account and £0.9 million on the 2016 Year of Account.

Mr Maloney and his spouse acquired 100% of the shares in Nameco 801 on 7<sup>th</sup> November 2016. Nameco 801 provides capacity to a number of Lloyd's Syndicates including Syndicate 2010 which is managed by Cathedral Underwriting Limited. Nameco 801 has provided \$0.2 million of capacity to Syndicate 2010 for the 2017 year of account. Mr Maloney receives a proportionate share of the underwriting results of Syndicate 2010 to which he is contractually entitled through his participation.

Expenses totalling \$16,137,293 (2015: \$16,579,240) were recharged to the Syndicate by Cathedral Underwriting Limited. Where expenses were incurred jointly by the managing agent and the Syndicate, they were apportioned as follows:

Salaries and related costs	– according to the estimated time of each individual spent on syndicate matters
Accommodation costs	– according to the number of personnel
Other costs	– as appropriate in each case

Amounts owed to Cathedral Underwriting Limited at 31 December 2016 totalled \$29,888,661 (2015: \$19,789,614) and are included in "Other creditors including taxation and social security".

Cathedral Capital (1998) Limited, a fellow subsidiary of Cathedral Underwriting Limited, provided capacity to the 2014, 2015 and 2016 underwriting years. Cathedral Capital (1998) Limited's share of the result for the 2016 calendar year is a profit of \$32,988,275 (2015: \$46,523,785 profit).

In the normal course of business Syndicate 2010 has underwritten reinsurances of Syndicate 3010. These contracts were entered into and dealt with on a purely commercial arms-length basis. To date, no reinsurances of any Lancashire company have been written by Syndicate 2010. The following reinsurances of Syndicate 2010's business have been placed with related parties.

## 24 Related parties *continued*

### Quota share reinsurance

The Cathedral group corporate member is the sole capital provider to Syndicate 3010.

For the 2014 year of account, the North East USA Treaty Account quota share arrangement with Syndicate 3010 was not renewed, but was replaced by an equivalent arrangement with Lancashire Insurance Company Limited (a subsidiary of Lancashire Holdings Limited), which wrote a 7.5% line (estimated premium \$525,000). This was not renewed for the 2015 & 2016 account.

### Group reinsurance cover

The Group has bought additional cover to sit on top of various pillars of reinsurance including the Non Marine account and also the Direct Property account. The limit is collateralised and Syndicate 2010 is paying premium circa 15% (\$787,000) and 22% (\$2,370,000) for 2016 and 2017 respectively. Should the limit be exhausted by more than one loss / class of business then recoveries will be apportioned on a pro rata basis between the respective losses.

### Facultative reinsurance

Lancashire Insurance Company Limited has underwritten two facultative reinsurance contracts of Syndicate 2010's business in respect of ancillary Terrorism exposures that would not normally be retained by Syndicate 2010, relating to the 2014 Year of Account.

### Consortia participation

Syndicate 2010 participates on the following Aviation Consortia which are led by Syndicate 3010 and managed by Cathedral Underwriting Limited. As the manager of these consortia, Cathedral Underwriting Limited charges all members an annual fee at the rate of 5% of each consortium members' share of the signed premium income and profit commission equal to 22.5% of any net profit. A continuous deficit clause for renewing members exists within each consortia agreement. The fee has increased to 7.5% in 2017.

Year of Account	Consortium Number and Name	Syndicate 2010's participation	Fee Paid by Syndicate 2010	*Estimated total fee payable by Syndicate 2010	Profit Commission
2014	9381 Airline/Large GA Consortium	7.33%	\$24,202	\$25,667	\$59,208
2014	9383 Small GA Consortium	10%	\$3,790	\$4,060	\$14,496
2015	9381 Airline	8%	\$32,637	\$35,000	-
2015	9383 Small GA Consortium	10%	\$11,629	\$14,500	-
2015	9720 Large GA Consortium	7.5%	\$1,735	\$2,063	-
2016	9381 Airline	8%	\$12,224	\$42,000	-
2016	9383 Small GA Consortium	10%	\$5,774	\$12,500	-
2016	9720 Large GA Consortium	8%	\$1,192	\$1,528	-
2017	9381 Airline	8.57%	-	\$64,286	-
2017	9383 Small GA Consortium	10%	-	\$20,625	-
2017	9720 Large GA Consortium	8.01%	-	\$3,004	-

\* The estimates are calculated against initial Premium Income estimates for each contract and will be updated in subsequent accounts to reflect actual amounts at maturity. Profit commission received will be reflected on the close of each underwriting year.

## Notes to the Syndicate Annual Accounts For the year ended 31 December 2016

Continued

### 24 Related parties *continued*

#### Key management compensation

Key management personnel include all persons having authority and responsibility for planning, directing and controlling the activities of the Syndicate. These people include both the executive and non-executive directors of the managing agent, Cathedral Underwriting Limited, together with certain other members of the executive management team who are not themselves directors of the managing agent.

Details of the cost of the key management compensation charged to the Syndicate are as follows:

	Year ended 31 December 2016 \$'000	Year ended 31 December 2015 \$'000
Key management compensation		
Salaries and other short-term employee benefits	1,187	1,406
Post-employment benefits	20	35
	<b>1,207</b>	<b>1,441</b>

### 25 Bank facilities

The Syndicate has arranged a catastrophe facility (up to a maximum of \$80 million) with Barclays Bank Plc. The facility is there to assist in paying claims and gross funding of catastrophes. Up to \$50 million can be utilised by way of Letter of Credit to assist the Syndicate's gross funding requirements. Combined borrowing available to both Syndicate 2010 and Syndicate 3010 was \$120m. The facility was not utilised during the calendar year 2016 and Syndicate 2010 renewed for another year in December 2016.

### 26 Risk disclosure

The Syndicate is exposed to a variety of risks and uncertainties when undertaking its activities. The Board has policies and procedures in place to identify and manage the key risks in accordance with its risk appetite. These largely relate to:

- Insurance risk;
- Credit risk;
- Liquidity risk;
- Market risk; and
- Operational risk.

#### Insurance Risk

The Syndicate's underwriting of insurance risks is naturally a high-risk business, with the potential for earnings to be volatile. It would be possible for the capital supporting the underwriting to be completely eroded in extreme circumstances. Even in less extreme circumstances, major losses may cause erosion of capital which, if not replaced, may curtail the Syndicate's ability to trade forward and potentially recoup its losses.

The risk under any one insurance / reinsurance contract is the possibility that the insured event occurs and the uncertainty of the amount of the resulting claim. By the very nature of an insurance contract, the risk is random and therefore unpredictable.

For a portfolio of insurance contracts where the theory of probability is applied to pricing and provisioning, the principal risk that the Syndicate faces under its insurance contracts is that the actual claims payments exceed the carrying amount of the insurance liabilities. This could occur because the frequency or severity of claims are greater than estimated. Insurance events are random and the actual number and amount of claims will vary from year to year from the estimate established using statistical techniques.

Experience shows that the larger the portfolio of similar insurance contracts, the smaller the relative variability about the expected outcome will be. In addition, a more diversified portfolio is less likely to be affected across the board by a change in any subset of the portfolio. The Syndicate has developed its insurance underwriting strategy so as to diversify the type of insurance risks accepted and within each of these categories to achieve a sufficiently large population of risks in an attempt to reduce the variability of the expected outcome. However, it should be recognised that much of the business written by the Syndicate is accumulative in nature.

Factors that increase insurance risk include lack of diversification in terms of type and amount of risk, geographical location and type of industry covered.

#### *Diversification across classes of business*

The Syndicate's underwriting covers various classes of business which, to some extent, have different exposure profiles and therefore provides an element of diversification. The managing agency monitors the type of business underwritten by the Syndicate at a whole account level and, where appropriate, adjusts either the business mix or the level of reinsurance protection in place to try to reduce the extent of overly concentrated exposures.

#### *Frequency and severity of claims*

The frequency and severity of claims in respect of the Syndicate can be affected by several factors. The Syndicate specialises in non marine, and aviation reinsurance, direct and facultative property and contingency insurance. These accounts are predominantly short-tail in nature, and some of them have a high degree of catastrophe exposure (for example the property accounts could be affected by hurricane or earthquake losses).

The catastrophe nature of these accounts is managed through the Syndicate's underwriting strategy, aggregate management and reinsurance arrangements.

Underwriting limits are in place to support appropriate risk selection criteria and loss aggregates are reviewed and managed by the Syndicate.

The reinsurance arrangements include excess and catastrophe coverage. These arrangements are designed to mitigate the impact of any significant losses to a more manageable level. The Syndicate models various loss scenarios and also runs specific realistic disaster scenarios (RDS) in accordance with Lloyd's franchise guidelines to enable it to monitor the exposure at a gross and net level.

Based on the July 2016 Lloyd's RDS submission using version 10 of RMS, the largest RDS on both a gross and net basis was \$276.0 million gross / \$89.9 million net of reinsurance recoveries and reinstatement costs. This was for a North-East USA windstorm event with an industry loss estimate of \$78 billion.

#### *Underwriting risk*

The Syndicate has a defined event risk appetite. Best efforts are made to restrict the maximum gross and net loss that the Syndicate may retain/lose for any single major catastrophe event (taken to be a Lloyd's RDS) to be not materially more than circa 20% of capacity net or circa 70% of capacity gross. This is when applying rates of exchange used for planning purposes. The Syndicate models various loss scenarios and also prepares prescribed RDS which seek to analyse and quantify its exposures to certain specified events, and the Syndicate endeavours to ensure that its potential loss exposures remain within Franchise Board guidelines (or where dispensations exist within these). The Lloyd's guidelines measure maximum RDS exposures as a percentage of both Gross Net Premium (GNP) (although this measure will not be applied from 2016) and Economic Capital Assessment ("ECA"); however, internally the Syndicate continues to manage RDS exposure against capacity.

Key underwriting risks include unrecognised/unexpected accumulations, the risk of extreme losses, frequency of major loss, wording issues and unsustainable pricing. These are discussed in detail as follows:

##### *a) Accumulative loss including unknown / unexpected accumulations*

The business written by the Syndicate is short tail in nature and, whilst short tail classes are not immune from unknown/unexpected accumulations, the threat of this occurring is probably more pronounced in the liability fields. By and large the insurances and reinsurances provided by the Syndicate are of a well tested nature. More crucially, the approach taken to risk management is heavily exposure driven.

## Notes to the Syndicate Annual Accounts For the year ended 31 December 2016

*Continued*

The Syndicate continually seeks to model the portfolio of its accounts in order to identify accumulations and to monitor its exposures, and the whole process is supported by sophisticated internal and external modelling systems. Finally, to ensure the maximum depth of reinsurance coverage, all accounts have purchased separate reinsurance programmes.

*b) Risk of extreme losses*

Whilst the reinsurance excess of loss writings of the Syndicate provide policyholders with defined cover by way of both limits and the number of reinstatements, the direct and facultative account gives rise to large assured values which are vulnerable to failures in modelled or PML assumptions.

The key controls rest on the strict recording of aggregate exposures and modelling work carried out on these numbers utilising various risk modelling systems and approaches. The Syndicate also purchases reinsurance programmes that are structured so as to limit the exposure to any single reinsurer.

*c) Frequency of major loss*

The Syndicate is vulnerable to a high frequency of major loss. The major defences the Syndicate has to a high frequency of major loss on the reinsurance accounts are both the level at which cover is given and the limited number of reinstatements which they will typically provide. Additionally, the Syndicate seeks to purchase a depth of cover at the lower levels particularly to protect against a frequency of mid-sized claims. The direct and facultative account is more vulnerable to loss frequency, although this is mitigated by modulating line size by attachment point, geographical spread of risks and separate reinsurance programme.

*d) Wording issues*

The coverage provided by the Syndicate may be extended in circumstances where either the wording used does not reflect the underwriter's intentions or where courts decide the wordings used provide wider coverage than intended.

Despite this risk, most coverages utilised are fairly standard. Slip checking has always been part of the underwriting process. Furthermore, the independent review director considers a sample of risks written and, as part of his review, looks at wordings to identify inconsistencies between slips and wordings. Contract certainty and pre-bind checks further mitigates this risk.

*e) Unsustainable pricing*

The cyclical nature of insurance means that rates constantly fluctuate. Whilst in the core reinsurance areas of the Syndicate's account, deductible levels tend to be the crucial driver, like all insurers the overall account written needs to develop sufficient income to pay for the attritional losses which would typically attach to the type of business it writes, to pay for the reinsurance programme which is required to protect and/or mitigate the impact of catastrophes and to meet all expenses, whilst leaving sufficient money to produce a profit to capital providers, given normal loss experience.

The business planning process seeks to ensure the underwriting capacity is applied to those areas of business that offer sound prospects for profitable underwriting. The major controls applied on a day-to-day basis include the peer review processes within the Syndicate and the Syndicate's rate monitoring processes. The managing agency's board reviews loss ratio statistics to identify adverse developments (which may be due to pricing issues) so that appropriate remedial action can be taken. It also reviews the rate monitoring index to identify pricing trends.

The Lloyd's Franchise Board provides frequent updates of key trends in the market at risk level, as well as benchmarking the Syndicate's own performance against its peers.

#### *Other controls*

In addition to the above, other controls in place to mitigate the key underwriting risks of the Syndicate are set out below:

The Syndicate prepares an annual business plan which sets out the forecast premium income to be written, by class of business. This plan is monitored on a continuous basis throughout the year. Line limits for each underwriting team are pre-agreed as are the line limits that can be deployed on each risk/ programme. These limits are monitored throughout the year.

A risk summary report is generated daily, setting out all new risks and any changes to existing risks, which is reviewed and signed off by the relevant class underwriter. The independent review director of the managing agency reviews a sample of all risks underwritten by the Syndicate.

Risks underwritten by the Syndicate are modelled in a timely fashion with underlying risk exposure information being recorded. This output is used to build up aggregates by class of business, broad risk types and geographical location. Aggregate reports by class of business and geographical zone are regularly presented to the managing agency's Syndicate Board and these are monitored against those that had been expected per the Syndicate's business plans. Aggregation systems are also used for other accounts to monitor exposure.

#### *Reinsurance risk*

Reinsurance risk is the risk of inadequate reinsurance coverage in terms of vertical or horizontal limits purchased or the risk of disputes arising with reinsurers as to terms and conditions. The three key risks for the Syndicate include inappropriate reinsurance programme or a reinsurance programme with gaps, the collapse of the retrocession market and the lack of availability of reinsurance cover on acceptable terms. These are discussed below:

##### *a) Inappropriate reinsurance programme/gaps*

The Syndicate knowingly runs exposures which are not covered by reinsurance. These exposures may be run below the attachment point of the outwards programme (Syndicate's retention), in the form of co-insurance/partial placement of coverages or uncovered exposures in excess of the vertical protections placed on either the whole account or specific accounts. Provided these unprotected exposures are known and quantified and are consistent with the RDS and other modelled outputs produced by the Syndicate then this would not be regarded as inappropriate. However, where gross exposures are assumed on the basis that reinsurance protection of a type or quantum is available then for that not to be the case could produce serious adverse consequences.

Also, if following the occurrence of major losses, the reinsurance programmes do not respond or provide the cover that was assumed, then there could be significant financial consequences to the Syndicate. It is emphasised that the reinsurance cover which the Syndicate purchases has finite limits which may not be sufficient to contain all loss activity.

The controls applied include full review of the purchased reinsurance programme by the independent review director. There are known exclusions in our outwards cover, and the inwards book is written to take account of these factors. Various loss scenarios are also modelled through the programme to determine where unexpected gaps, if any, may arise.

##### *b) Collapse of the retrocession market*

Whilst the Syndicate aims to produce a gross underwriting profit across the cycle, in order to mitigate volatility, a significant amount of retrocessional cover is purchased. The availability of retrocessional cover going forward will be a function of the Syndicate's record with its reinsurers together with the overall availability of retrocessional capacity.

The major controls rest at the underwriting level and are aimed at ensuring the Syndicate underwrites accounts that do not expose its reinsurers to a scale or type of exposure which was not reasonably within their contemplation at the time of writing the Syndicate's outwards reinsurance programme. The Syndicate endeavours to provide its reinsurers with the most up to date and accurate information on their account (and advise them quickly of any losses incurred) to ensure that it has the best prospect of being regarded as a reliable and fair reassured.

## Notes to the Syndicate Annual Accounts For the year ended 31 December 2016

Continued

Should there be a collapse in the retrocessional market generally, the Syndicate would endeavour to adjust the inwards books accordingly, although the circumstances described would almost certainly have a dramatic impact on rates, terms and deductibles on the inward book which would result in less risk being assumed.

c) *Lack of availability of reinsurance cover on acceptable terms*

The reinsurance programmes are planned and structured based on the business plan income and exposure assumptions. The Syndicate aims to protect itself to some degree against significant catastrophe losses. However, the level of reinsurance or retrocession cover that is bought is dependent on availability, and there can be no assurance that the level of cover required is either available or available on terms acceptable to the Syndicate. Where such cover is not available, then the Syndicate's exposure to large losses increases accordingly, though this may be mitigated somewhat by a reduction in the aggregate exposures taken on by it.

### *Reserving Risk*

Reserves include both claims liabilities and provisions for unearned premiums.

Reserves for claims liabilities do not represent an exact calculation of liability. Rather, reserves are estimates of what the Syndicate expects the ultimate settlement and administration of claims will cost. The reserving risk is that reserves established by the Syndicate are insufficient to meet actual claims liabilities, or that reinsurance bad debt provisions or allowances for future expenses are inadequate. When estimating claims liabilities, significant reserving judgements are required to be made, particularly in respect of the ultimate cost of major catastrophes, contentious or complex claims, reinsurance recoverable and liability awards.

Provisions for unearned premiums are generally less contentious, but the reserving risk still remains that the written premiums are earned too quickly and not in accordance with the underlying exposure.

The processes used to decide on assumptions and related sensitivities for both claims liabilities and unearned premiums are set out below.

### *Claims outstanding*

(i) *Processes used to decide on assumptions*

The projection of claims outstanding (and reinsurance recoveries thereon) is subjective in nature as it relates to claims which have happened but for which there may be limited information available at the year end, or which relates to claims which can be complex. The Syndicate underwrites relatively short-tail accounts, which can often mean that after a short period of time, a large proportion of the underwriting losses have already been notified and, more importantly, catastrophe losses are known soon after the event occurs. Therefore projections are able to be undertaken using underwriter judgement, market share analysis and comparison to the rest of the market.

The Syndicate has a significant catastrophe element, giving the account exposure to large but relatively less frequent losses. When setting assumptions and projecting claims liabilities, this means the underwriters will tend to know whether or not a loss large enough to materially impact the account has happened (e.g. severe windstorms, earthquakes). However such losses may have varying levels of complexity which can make the projection of some losses more difficult. Nevertheless, the assumptions used in projecting claims liabilities are derived from underwriter experience and judgement, statistical projections and market data.

(ii) *Changes in assumptions and sensitivity analysis*

The broad assumptions and sensitivity analysis used by the Syndicate has not significantly changed during the year.

(iii) *Sensitivity analysis— sensitivity of claims liabilities*

When reviewing the claims liability projections, the factors and assumptions are considered which could have a large impact on the projections. The main areas of sensitivity relate to:



- Claims which are of a complex nature, particularly where information is not forthcoming or have the potential to develop further in the light of litigation or legal dispute; and
- Future advices/notifications particularly with respect to significant losses occurring close to the year end. By their nature, these claims are large at a gross level and, given the limited time between their event and the year end, notifications by year end would not be expected to be complete. Any projections of these losses at this early stage will be subjective. Nonetheless, the Syndicate has sought to consider all potential losses and reviews/ follows up on such losses on a regular basis.

If the provision for net outstanding claims changed by 1%, the impact would equate to a pre-tax movement on net assets/ profits of \$2,091,120 (2015: \$2,376,000).

The loss development table below provides information on the historical claims development for Syndicate 2010. It shows how the estimates of the claims ratio for the past five underwriting years have changed at successive year-ends. In effect, the table highlights the Syndicate's ability to provide a robust estimate of the claims costs. An underwriting year basis is considered to be the most appropriate basis for business written by the Syndicate. The loss ratios are in respect of the pure year of account and are the cumulative annually accounted loss ratios at each stage. The Syndicate believes the estimate of total claims liabilities as at 31 December 2016 are adequate. However, due to the inherent uncertainties in the reserving process, it cannot be assured that such balances will ultimately prove to be adequate.

<b>Underwriting year – Gross</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
12 months	79%	53%	43%	39%	37%	49%
24 months	76%	44%	44%	48%	39%	–
36 months	71%	40%	42%	43%	–	–
48 months	68%	38%	40%	–	–	–
60 months	66%	39%	–	–	–	–
72 months	64%	–	–	–	–	–

<b>Underwriting year – Net</b>	<b>2011</b>	<b>2012</b>	<b>2013</b>	<b>2014</b>	<b>2015</b>	<b>2016</b>
12 months	86%	61%	57%	68%	49%	64%
24 months	77%	49%	54%	55%	45%	–
36 months	73%	43%	51%	51%	–	–
48 months	69%	41%	49%	–	–	–
60 months	66%	42%	–	–	–	–
72 months	63%	–	–	–	–	–

The managing agency took advantage of the transitional rules of FRS 103 that permit five years of claims development information to be disclosed upon adoption. This will, however, be increased to ten years of claims development information over time.

#### *Provision for unearned premiums*

##### *(iv) Processes used to decide on assumptions*

The provision for unearned premiums is determined at an individual policy level and is either based on a straightforward time basis or, where appropriate, weighted towards where the exposure is believed to fall.

##### *(v) Changes in assumptions and sensitivity analysis*

The broad assumptions and sensitivity analysis used by the Syndicate for determining the provision for unearned premiums has not significantly changed during the year.

##### *(vi) Sensitivity of provisions for unearned premiums*

The managing agent believes that the only significant sensitivity relates to the estimate of underwriters as to the underlying exposure of the book of business and how this applies to the figures. This is not believed to be material to the account.

## Notes to the Syndicate Annual Accounts For the year ended 31 December 2016

Continued

If a change in the proportion of total business written of 1% was to become unearned, this would equate to an adjustment of \$2,731,000 to the unearned premium provision (2015: \$3,041,000).

### Credit Risk

The Syndicate has exposure to credit risk, which is the risk that a counterparty will be unable to pay amounts in full when due. Key areas where the Syndicate is exposed to credit risk are:

- Reinsurers' share of insurance liabilities;
- Amounts due from reinsurers in respect of paid claims;
- Amounts due from insurance contract holders; and
- Amounts due from insurance intermediaries.

The Syndicate's managing agency's reinsurance and broker security committee has established guidelines on its exposure to a single counterparty. These guidelines are regularly reviewed by this committee and adjusted as appropriate by the managing agency's board.

Reinsurance is used to manage insurance risk, specifically catastrophe losses. This does not, however, discharge the Syndicate's liability to its assureds. If a reinsurer fails to pay a claim for any reason, the Syndicate remains liable for the payment to the policyholder. The creditworthiness of reinsurers is considered on a continuous basis by reviewing credit grades provided by the rating agencies and other publicly available financial information. An external consultant is also contracted by the managing agent to assist in assessing and evaluating reinsurers.

At the year end the Syndicate has quantified its credit risk and reduced the amounts due from reinsurers and reinsurers share of insurance liabilities for this. Where the Syndicate has any legal right of offset, this is assumed in the calculation of credit risk.

The Syndicate is also exposed to credit risk on its investments and cash holdings, whereby an issuer default results in the Syndicate losing all or part of the value of a financial instrument. All funds are held in either cash or short-dated fixed interest securities (either government or high quality investment grade bonds). Fixed interest managers are employed and their asset allocation is regularly monitored by the managing agency's investment committee. Detailed requirements regarding asset diversification and concentration limits are set out in investment mandates given to external investment managers.

The table below shows the concentration of credit risk exposure at 31 December 2016, using ratings from external rating agencies. Credit ratings for financial investments are based on ratings available from Standard and Poor's but, in the event that they do not rate a specific investment, then either Moody's or Fitch are used instead, depending on which agency/ agencies rated the investment. Debtors, other than amounts due from reinsurers and insurance receivables have been excluded from the table as these are not rated.

	A++ \$'000	B++ to B- \$'000	Unrated \$'000	Statement of Financial Position total \$'000
<b>At 31 December 2016</b>				
Financial investments	249,718	8,503	–	258,221
Cash and cash equivalents	51,753	–	–	51,753
Other assets	18,890	1,705	657	21,252
Reinsurance assets	74,711	22	18,838	93,571

	A++ \$'000	B++ to B- \$'000	Unrated \$'000	Statement of Financial Position total \$'000
<b>At 31 December 2015</b>				
Financial investments	320,813	8,677	–	329,490
Cash and cash equivalents	25,839	–	–	25,839
Other assets	16,105	1,413	48	17,566
Reinsurance assets	78,985	57	17,231	96,273

Of the \$18.8 million (2015: \$17.2 million) unrated reinsurance assets, \$9.7 million (2015: \$2.6 million) are fully collateralised in trust funds; \$0.4 million (2015: \$4.7 million) are in respect of attritional IBNR that have yet to be allocated to any specific loss; and the remaining \$8.7 (2015: \$9.9 million) relates to a handful of specific unsettled recoveries from reinsurers that have subsequently merged or been taken over by another reinsurer and therefore the original counterparty is no longer rated, however, no recovery issues are currently anticipated with respect to these specific counterparties.

The maximum exposure to credit risk from ageing analysis of debtors arising out of direct insurance operations and reinsurance operations past due but not impaired is as follows:

	2016 \$'000	Restated 2015 \$'000
3 to 6 months past due	1,066	849
6 to 9 months past due	1,103	858
Greater than 9 months past due	1,621	1,391
	<b>3,790</b>	<b>3,099</b>

#### Liquidity Risk

Liquidity risk is the risk that cash may not be available to pay obligations when due on a timely basis. The Syndicate is exposed to calls on the available cash resources as follows:

Claims arising from insurance contracts are settled by the Syndicate using its own funds. Where insufficient liquid funds exist, the Syndicate can cash call members and can ultimately draw down from the members' funds at Lloyds.

Syndicate funds are held in cash or in short-term liquid stocks which are able to be converted to cash within a few days. Furthermore, the Syndicate has banking catastrophe facilities available to it as set out in Note 25.

The following table shows the financial liabilities (gross provision for outstanding claims and claims outstanding recoverable from reinsurers) grouped into maturity dates.

	< 1 year \$'000	1-3 years \$'000	4-5 years \$'000	> 5 years \$'000	Statement of Financial Position total \$'000
<b>At 31 December 2016</b>					
Gross provision for claims outstanding	(137,014)	(115,169)	(33,845)	(16,656)	(302,684)
Claims outstanding recoverable from reinsurers	37,823	44,674	9,493	1,581	93,571
	<b>(99,191)</b>	<b>(70,495)</b>	<b>(24,352)</b>	<b>(15,075)</b>	<b>(209,113)</b>

	< 1 year \$'000	1-3 years \$'000	4-5 years \$'000	> 5 years \$'000	Statement of Financial Position total \$'000
<b>At 31 December 2015</b>					
Gross provision for claims outstanding	(151,082)	(125,427)	(36,696)	(18,097)	(331,302)
Claims outstanding recoverable from reinsurers	36,331	45,853	9,909	1,587	93,680
	<b>(114,751)</b>	<b>(79,574)</b>	<b>(26,787)</b>	<b>(16,510)</b>	<b>(237,622)</b>

## Notes to the Syndicate Annual Accounts For the year ended 31 December 2016

Continued

### Market Risk

#### Interest rate risk

Interest rate risk is the risk that changes in interest rates will impact the Syndicate through the investments held with a fixed return, and market interest rates change which in turn change the market value of the investments. The investments held have a short duration and so foreseeable changes in market interest rates would not be expected to have a significant impact on their value.

The effective interest rate of the Syndicate's financial instruments exposed to interest rate risk at the balance sheet date is as follows:

	31 December 2016 %	31 December 2015 %
Debt securities	0.82%	0.85%
Cash and cash equivalents	0.02%	0.02%

An increase/(decrease) in market interest rates of 0.5% would equate to a (\$1,701,798 loss)/\$1,722,824 gain (2015: (\$2,140,919 loss)/\$2,169,919 gain), with an equal impact on net assets. This has been calculated by revaluing the assets and liabilities that would be affected by a movement in interest rates.

#### Currency risk

The Syndicate holds assets and liabilities in four main currencies – Sterling, Euro, Canadian Dollars and US Dollars. The Syndicate, for the most part, aims to ensure its assets and liabilities match by currency as closely as possible, which mitigates the degree of currency risk somewhat.

Converted US Dollar '000s As at 31 December 2016	GBP	USD	EUR	CAD	OTH	Total
Total assets	33,769	372,778	35,991	91,420	8,953	542,911
Total liabilities	(46,643)	(284,881)	(18,380)	(32,772)	(54,488)	(437,164)
<b>Members' balance</b>	<b>(12,874)</b>	<b>87,897</b>	<b>17,611</b>	<b>58,648</b>	<b>(45,535)</b>	<b>105,747</b>

Converted US Dollar '000s As at 31 December 2015	GBP	USD	EUR	CAD	OTH	Total
Total assets	39,731	441,361	44,536	49,417	15,426	590,471
Total liabilities	(43,149)	(305,742)	(23,887)	(19,764)	(74,638)	(467,180)
Members' balance	(3,418)	135,619	20,649	29,653	(59,212)	123,291

The table above summarises the exposure of the finance assets and liabilities to foreign currency exchange risk at the reporting date.

Syndicate underwriting profits and losses are currently only capable of being distributed in either US Dollars or Sterling and so are affected to some degree by movements on US Dollars. This is further compounded by the fact that any underwriting profits are normally paid out once a year into members' reserves at the distribution date although any release of funds is subject to Lloyd's distribution tests. The Syndicate does not currently enter into any currency deals to mitigate this currency risk.

At 31 December 2016, if the exchange rate of Sterling, Euro and Canadian Dollars had varied 10% against US Dollars with all other variables remaining constant the impact on profit / net assets is \$1.8 million.

#### Fair value estimation

The following tables present the Syndicate's holdings of assets measured at fair value:

Converted US Dollar '000s				
As at 31 December 2016	Level 1	Level 2	Level 3	Total
Shares and other variable yield securities and units in unit trusts	-	48,888	-	48,888
Debt securities and other fixed income securities	-	209,333	-	209,333
Cash and cash equivalents	41,605	-	65	41,670
Overseas deposits	4,147	17,105	-	21,252
<b>Total</b>	<b>45,752</b>	<b>275,326</b>	<b>65</b>	<b>321,143</b>

Converted US Dollar '000s				
As at 31 December 2015	Level 1	Level 2	Level 3	Total
Shares and other variable yield securities and units in unit trusts	-	35,673	-	35,673
Debt securities and other fixed income securities	-	293,817	-	293,817
Cash and cash equivalents	16,281	-	136	16,417
Overseas deposits	14,086	3,480	-	17,566
<b>Total</b>	<b>30,367</b>	<b>332,970</b>	<b>136</b>	<b>363,473</b>

#### Operational risk

The Syndicate has exposure to operational risk. This includes risks that are associated with:

- the failure of the management controls;
- loss, failure or corruption of information technology systems;
- loss of key management and underwriting personnel;
- legal and regulatory issues; and
- other operational disruption.

## 27 Syndicate capital requirements

The capital framework at Lloyd's requires each managing agent to calculate the capital requirement for each syndicate it manages. Since 2013, Solvency II internal models have been used to determine this requirement. Lloyd's requires the submission of an ultimate SCR (uSCR); the uSCR takes account of one year of new business in full, attaching to the next underwriting year, and the risks over the lifetime of the liabilities (to ultimate) assessed at 1:200 confidence level.

The uSCR of each Syndicate at Lloyd's is regarded as the minimum Regulatory Capital Requirement for the business. Lloyd's has the discretion to take into account other factors at Syndicate level to uplift the calculated uSCR (including the need to maintain the market's overall security rating). This produces a Syndicate Economic Capital Assessment (ECA).

The Syndicate's objective when managing capital is to ensure there is sufficient capital to meet the requirements set out above.

The table below summarises Syndicate 2010's uSCR return for the 2015, 2016 and 2017 years of account. These figures are as agreed with Lloyd's. The ECA reflects the capital loadings that were a market-wide 35%.

	2017		2016		2015	
	£'m	%*	£'m	%*	£'m	%*
uSCR	233.4	76.1	152.6	49.8	160.9	52.5
Lloyd's loading	81.7	26.7	53.4	17.5	56.3	18.4
<b>ECA</b>	<b>315.1</b>	<b>102.8</b>	<b>206.0</b>	<b>67.3</b>	<b>217.2</b>	<b>70.9</b>

\* Note: % = percentage of stamp capacity

## **Notes to the Syndicate Annual Accounts For the year ended 31 December 2016**

*Continued*

### **28 Post Statement of Financial Position events**

The following amounts will be transferred to members' personal reserve funds on 10 April 2017:

2014 year of account	US\$59,267,350
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On the same date, outstanding profit commission of \$15,202,379 will be paid to Cathedral Underwriting Limited on the 2014 closed year of account.

### **29 Funds at Lloyd's**

In case Syndicate assets prove insufficient to meet members' underwriting liabilities, every member is required to hold additional capital at Lloyd's which is held in trust and known as Funds at Lloyd's ("FAL").

The level of FAL Lloyd's requires a member to maintain is determined by Lloyd's according to the nature and the amount of risk to be underwritten by the member and the assessment of the reserving risk in respect of business that has been underwritten. FAL is not hypothecated to any specific Syndicate participation of a member. Therefore there are no specific funds available to a Syndicate which can be precisely identified as its capital.

**SYNDICATE UNDERWRITING YEAR ACCOUNTS  
FOR THE 2014 YEAR OF ACCOUNT  
CLOSED AT 31 DECEMBER 2016**

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## Independent Auditor's Report to the Members of Syndicate 2010 – 2014 Closed Year of Account

We have audited the syndicate underwriting year accounts for the 2014 year of account of syndicate 2010 ('the syndicate') for the three years ended 31 December 2016 which comprise the Income Statement, Statement of Comprehensive Income, the Statement of Financial Position, the Statement of Members' Balances, the Statement of Cash Flows, the related notes 1 to 20 and the Statement of Managing Agent's Responsibilities. The financial reporting framework that has been applied in their preparation is applicable law, the Lloyd's Syndicate Accounting Byelaw (no.8 of 2005) and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice).

This report is made solely to the syndicate's members, as a body, in accordance with the Lloyd's Syndicate Accounting Byelaw (no.8 of 2005) and The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008. Our audit work has been undertaken so that we might state to the syndicate's members those matters we are required to state to them in an auditor's report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the syndicate's members as a body, for our audit work, for this report, or for the opinions we have formed.

### Respective responsibilities of the managing agent and auditor

As explained more fully in the Statement of Managing Agent's Responsibilities set out on page 54, the managing agent is responsible for the preparation of the syndicate underwriting year accounts, under the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 and in accordance with the Lloyd's Syndicate Accounting Byelaw (no. 8 of 2005), which give a true and fair view. Our responsibility is to audit and express an opinion on the syndicate underwriting year accounts in accordance with applicable legal and regulatory requirements and International Standards on Auditing (UK and Ireland). Those standards require us to comply with the Auditing Practices Board's Ethical Standards for Auditors.

### Scope of the audit of the syndicate underwriting year accounts

An audit involves obtaining evidence about the amounts and disclosures in the syndicate underwriting year accounts sufficient to give reasonable assurance that the syndicate underwriting year accounts are free from material misstatement, whether caused by fraud or error. This includes an assessment of: whether the accounting policies are appropriate to the syndicate's circumstances and have been consistently applied and adequately disclosed; the reasonableness of significant accounting estimates made by the managing agent; and the overall presentation of the syndicate underwriting year accounts. In addition, we read all the financial and non-financial information in the annual report to identify material inconsistencies with the audited syndicate underwriting year accounts and to identify any information that is apparently materially incorrect based on, or materially inconsistent with, the knowledge acquired by us in the course of performing the audit. If we become aware of any apparent material misstatements or inconsistencies we consider the implications for our report.

### Opinion on the syndicate underwriting year accounts

In our opinion the syndicate underwriting year accounts:

- give a true and fair view of the profit for the 2014 closed year of account;
- have been properly prepared in accordance with United Kingdom Generally Accepted Accounting Practice; and
- have been prepared in accordance with the requirements of The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 and have been properly prepared in accordance with the Lloyd's Syndicate Accounting Byelaw (no. 8 of 2005).

### Matters on which we are required to report by exception

We have nothing to report in respect of the following matters where The Lloyd's Syndicate Accounting Byelaw (no. 8 of 2005) requires us to report to you if, in our opinion:

- the managing agent in respect of the syndicate has not kept proper accounting records; or
- the syndicate underwriting year accounts are not in agreement with the accounting records.

**Angus Millar** (Senior statutory auditor)  
for and on behalf of Ernst & Young LLP, Statutory Auditor  
London

20 March 2017

## Statement of Managing Agent's Responsibilities

Cathedral Underwriting Limited as managing agent is responsible for preparing syndicate underwriting year accounts in accordance with applicable law and the Lloyd's Syndicate Accounting Byelaw.

The Insurance Accounts Directive (Lloyd's Syndicates and Aggregate Accounts) Regulations 2008 (the "Lloyd's Regulations") require the managing agent to prepare syndicate underwriting year accounts for each syndicate in respect of any underwriting year which is being closed by reinsurance to close at 31 December. These syndicate underwriting year accounts must give a true and fair view of the result of the closed year of account.

In preparing these syndicate underwriting year accounts, the managing agent is required to:

- (i) select suitable accounting policies which are applied consistently and where there are items which affect more than one year of account, ensure a treatment which is equitable as between the members of the Syndicate affected. In particular, the amount charged by way of premium in respect of the reinsurance to close shall, where the reinsuring members and reinsured members are members of the same syndicate for different years of account, be equitable as between them, having regard to the nature and amount of the liabilities reinsured;
- (ii) take into account all income and charges relating to a closed year of account without regard to the date of receipt or payment;
- (iii) make judgements and estimates that are reasonable and prudent; and
- (iv) state whether applicable accounting standards have been followed, subject to any material departures disclosed and explained in these accounts.

The managing agent is responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Syndicate and enable it to ensure that the Syndicate underwriting year of accounts comply with the Lloyd's Regulations and Syndicate Accounting Byelaw. It is also responsible for safeguarding the assets of the Syndicate and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

By order of the Board

**M A Madden**  
*Managing Director*  
*Cathedral Underwriting Limited*

20 March 2017

**Income Statement**  
**Technical Account – General Business**  
**2014 Year of Account**  
**For the 36 months ended 31 December 2016**

	Notes	36 months ended 31 December 2016 \$'000
<b>Earned premiums, net of reinsurance</b>		
Gross premiums written	3	352,448
Outward reinsurance premiums		(82,095)
<b>Net premiums written</b>		<b>270,353</b>
<b>Change in the provision for unearned premiums</b>		
Gross amount		(2,414)
Reinsurers' share		43
<b>Earned premiums, net of reinsurance</b>		<b>267,982</b>
<b>Reinsurance to close premiums received, net of reinsurance</b>	3	<b>115,670</b>
<b>Allocated investment return transferred from the non-technical account</b>		<b>3,847</b>
<b>Claims incurred, net of reinsurance</b>		
Claims paid		(158,720)
Gross amount		(158,720)
Reinsurers' share		23,085
		(135,635)
Reinsurance to close premium payable, net of reinsurance	8	(91,842)
<b>Claims incurred net of reinsurance</b>		<b>(227,477)</b>
<b>Net operating expenses</b>	5	<b>(98,343)</b>
<b>Balance on the technical account for general business</b>		<b>61,679</b>

The underwriting year has closed; all items therefore relate to discontinued operations.

The notes on pages 60 to 69 form part of these accounts.

**Income Statement  
Non-Technical Account – General Business  
2014 Year of Account  
For the 36 months ended 31 December 2016**

	Notes	36 months ended 31 December 2016 \$'000
<b>Balance on the technical account for general business</b>		<b>61,679</b>
Investment income	6	5,192
Unrealised gains on investments		644
Investment expenses and charges	7	(1,229)
Unrealised losses on investments		(760)
Exchange (losses and gains)		(1,029)
Allocated investment return transferred to the general business technical account		(3,847)
<b>Profit for the closed year of account</b>		<b>60,650</b>

**Statement of Comprehensive Income  
2014 Year of Account  
For the 36 months ended 31 December 2016**

	Notes	36 months ended 31 December 2016 \$'000
Profit for the closed year of account		60,650
Currency translation differences		159
<b>Total recognised gains and losses</b>		<b>60,809</b>

The notes on pages 60 to 69 form part of these accounts.

**Statement of Financial Position**  
**2014 Year of Account**  
**For the 36 months ended 31 December 2016**

	Notes	31 December 2016 \$'000
<b>Assets</b>		
<b>Investments</b>	9	172,074
<b>Debtors:</b>		
Debtors arising out of direct insurance operations		
– Intermediaries	10	1,073
Debtors arising out of reinsurance operations	11	20,422
Other debtors	12	2,252
		<b>23,747</b>
<b>Reinsurance recoveries anticipated on gross reinsurance to close premiums payable to close the account</b>	8	<b>71,293</b>
<b>Other assets:</b>		
Cash and cash equivalents	13	18,235
Other	14	9,048
		<b>27,283</b>
<b>Prepayments and accrued income</b>		<b>859</b>
<b>Total assets</b>		<b>295,256</b>
<b>Liabilities</b>		
<b>Amounts due to members</b>		<b>60,809</b>
<b>Reinsurance to close premiums payable to close the account – gross amount</b>	8	<b>171,263</b>
<b>Creditors:</b>		
Creditors arising out of direct insurance operations	15	294
Creditors arising out of reinsurance operations	16	10,076
Other creditors including taxation and social security	17	52,666
		<b>63,036</b>
<b>Accruals and deferred income</b>		<b>148</b>
<b>Total liabilities</b>		<b>295,256</b>

The Syndicate underwriting year accounts on pages 55 to 69 were approved by the Board of Cathedral Underwriting Limited on 20 March 2017 and were signed on its behalf by:

**M A Madden**  
*Managing Director*

**H R M Verzin**  
*Chief Financial Officer*

20 March 2017

The notes on pages 60 to 69 form part of these accounts.

**Statement of Changes in Members' Balances  
2014 Year of Account  
For the 36 months ended 31 December 2016**

	36 months ended 31 December 2016 \$'000
Members' balance at 1 January 2014	-
Profit/(loss) for the closed year of account	60,650
Currency translation differences	159
<b>Members' balance carried forward at 31 December 2016</b>	<b>60,809</b>

The notes on pages 60 to 69 form part of these accounts.

**Statement of Cash Flows**  
**2014 Year of Account**  
**For the 36 months ended 31 December 2016**

	36 months ended 31 December 2016 \$'000
Notes	
Profit for the closed year of account	60,650
Realised and unrealised investment losses, including currency movements	512
Income from investments	(5,281)
Net reinsurance to close premium payable	91,843
(Increase) in debtors	(6,788)
(Increase) in prepayments and accrued income	(258)
Increase in creditors	54,204
Increase in accruals and deferred income	148
Exchange gain	159
<b>Net cash inflow from operating activities</b>	<b>195,189</b>
<b>Cash flows from investing activities</b>	
Interest received	4,680
Purchase of debt securities and other fixed income securities	(318,222)
Sale of debt securities and other fixed income securities	176,047
Movement of shares and other variable yield securities	(30,306)
Movement of overseas deposits	(9,153)
<b>Net cash (outflow) from investing activities</b>	<b>(176,954)</b>
<b>Increase in cash and cash equivalents in the period</b>	<b>18,235</b>
<b>Cash and cash equivalents at 1 January 2014</b>	<b>-</b>
Effect of exchange rates and change in market value on cash and cash equivalents	-
<b>Cash and cash equivalents at 31 December 2016</b>	<b>18,235</b>

The notes on pages 60 to 69 form part of these accounts.

## Notes to the Syndicate Underwriting Year Accounts 2014 Year of Account For the 36 months ended 31 December 2016

### I Basis of Preparation

Cathedral Underwriting Limited, incorporated in the United Kingdom, is ultimately responsible for the management of Syndicate 2010. The registered office is 29th Floor, 20 Fenchurch Street, London, EC3M 3BY. The Syndicate underwriting year accounts cover those of the individual syndicate and are prepared as at 31 December 2016 and for the 36 months ended 31 December 2016.

The Syndicate underwriting year accounts have been prepared in compliance with FRS 102 and FRS 103, being applicable UK GAAP accounting standards, and in accordance with the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2008 ("the Regulations").

In accordance with FRS 103 "Insurance Contracts", the Syndicate continues to apply existing accounting policies to its insurance contracts but has the option to make improvements to its policies if the changes make the financial statements more relevant to the decision making needs of the user.

The reinsurance premium to close for the 2014 year of account at 31 December 2016 was agreed by the managing agent on the 6 January 2017. Accordingly, these underwriting year of accounts do not have associated risk disclosures as required by Section 34 of FRS 102 and by Section 4 of FRS 103.

Members participate on a syndicate by reference to a year of account and each syndicate year of account is a separate annual venture. These accounts relate to the 2014 year of account which has been closed by reinsurance to close at 31 December 2016; consequently the Statement of Financial Position represents the assets and liabilities of the 2014 year of account and the Income Statement, the Statement of Comprehensive Income and the Statement of Cash Flows reflect the transactions for that year of account during the 36 month period until closure.

As each Syndicate year of account is a separate annual venture, there are no comparative figures.

#### *Use of estimates*

The financial statements have been prepared using critical estimates and assumptions that affect the reported amounts of assets and liabilities. Although these estimates are based on management's best knowledge of the current events and actions, actual outcomes may differ from those estimates, possibly significantly. The most significant estimate made by management is in relation to insurance risk, where the key risk factors impacting managements estimate are disclosed in Note 26 of the Syndicate Annual Accounts.

### 2 Accounting Policies

#### *Underwriting transactions*

- a) The underwriting accounts for each year of account are normally kept open for three years before the result on that year is determined. At the end of the three year period, outstanding liabilities can normally be determined with sufficient accuracy to permit the year of account to be closed by payment of a reinsurance to close premium to the successor year of account.
- b) The reinsurance to close premium is determined by reference to the outstanding technical provisions (including those for outstanding claims, IBNR, unearned premiums, net of deferred acquisition costs, and unexpired risks) relating to the closed year and to all previous closed years reinsured therein. Although this estimate of net outstanding liabilities is considered to be fair and reasonable, it is implicit in the estimation procedure that the ultimate liabilities will be at variance with the premium so determined. The reinsurance to close premium transfers the liability in respect of all claims, reinsurance premiums, return premiums and other payments in respect of the closing year (and previous closed years reinsured therein) to the members of the successor year of account and gives them the benefit of refunds, recoveries, premiums due and other income in respect of those years in so far as they have not been credited in these accounts.
- c) Gross premiums are allocated to years of account on the basis of the inception date of the policy. Commission and brokerage are charged to the year of account to which the relevant policy is allocated. Policies written under binding authorities, lineslips or consortium arrangements are allocated to the year of account into which the arrangement incepts. Additional and return premiums follow the year of account of the original premium. Premiums are shown gross of brokerage payable and exclude taxes and duties levied on them. Estimates are made for pipeline premiums, representing amounts due but not yet notified to the Syndicate year of account.



Outwards reinsurance premiums ceded are attributed to the same year as the original risk being protected.

Written premium is earned according to the risk profile of the policy which is calculated on the basis of established earnings patterns or time apportionment as appropriate. Unearned premiums represent the balance of premiums written in the period to the Statement of Financial Position date that relate to unexpired terms of policies in force at that date.

- d) Gross claims paid are allocated to the same year of account as that to which the corresponding premiums are allocated and include internal and external claims settlement expenses. Reinsurance recoveries are allocated to the year of account to which the claim was charged.
- e) Outstanding claims comprise amounts set aside for claims notified and claims incurred but not yet reported (“IBNR”).

Notified claims are estimated on a case by case basis with regard to the circumstances as reported, any information available from loss adjusters and previous experience of the cost of settling claims with similar characteristics.

The amount included in respect of IBNR is based on a detailed review of losses and loss development by management and further reviewed by external consulting actuaries. These techniques generally involve projecting from past experience of the development of claims over time to form a view of the likely ultimate claims to be experienced for more recent underwriting, having regard to variations in the business accepted and the underlying terms and conditions.

The provision for claims includes amounts in respect of internal and external claims handling costs.

The reinsurers’ share of provisions for claims is based on calculated amounts of outstanding claims and projections for IBNR, net of estimated irrecoverable amounts, having regard to the reinsurance programme in place for the class of business, the claims experience for the year and the current security rating of the reinsurance companies involved.

The two most critical assumptions as regards claims provisions are that the past is a reasonable predictor of the likely level of claims development and that the rating and other models used for current business are fair reflections of the likely level of ultimate claims to be incurred. The methods used, and the estimates made, are reviewed regularly.

- f) Acquisition costs comprise commission and other internal and external costs related to the acquisition of new insurance contracts. These are recognised in line with gross earned premiums.
- g) *Cash and cash equivalents*

Cash and cash equivalents comprise cash at bank and in hand, deposits held at call with banks and other short-term, highly liquid investments with maturities of three months or less from the date of acquisition.

- h) *Financial Instruments*

- (i) *Financial Investments*

As permitted by FRS 102, the Syndicate has elected to apply the recognition and measurement provisions of IAS 39– Financial Instruments (as adopted for use in the EU) to account for all of its financial instruments.

The investments are held for investment purposes as designated at fair value through profit and loss at inception. A financial asset is classified into this category at inception if acquired principally for the purpose of selling in the short term, if it forms part of a portfolio of financial assets in which there is evidence of short-term profit taking, or if so designated by management. The investment strategy is to manage financial instruments acquired on a fair value basis. The fair values of quoted financial instruments are based on bid prices at the Statement of Financial Position date. Unlisted investments for which a market exists are stated at the average price at which they were traded on the Statement of Financial Position date or the last trading day before that date.

## Notes to the Syndicate Underwriting Year Accounts 2014 Year of Account For the 36 months ended 31 December 2016

*continued*

Realised and unrealised gains and losses on investments classified as fair value through profit and loss are recognised through the Income Statement.

All regular way purchases and sales of financial assets are recognised on the trade date, i.e. the date that the Syndicate commits to purchase or sell the asset. Regular way purchases or sales of financial assets require delivery of assets within the time frame generally established by regulation or convention in the marketplace.

(ii) Other financial assets and liabilities

Insurance debtors and other short term debtors are classed as loans and receivables under IAS 39, which have fixed or determinable payments that are not quoted in an active market, are initially recorded at fair value and subsequently held at amortised cost. These receivables are assessed for impairment on an annual basis. Insurance creditors are initially recorded at fair value and subsequently held at amortised cost.

i) *Fair Value of Financial Assets*

The fair value hierarchy is as follows:

- (i) Level 1 is financial assets which are measured at quoted prices in an active market, where quoted prices are readily available, and those prices represent actual and regularly occurring market transactions on an arm's length basis;
- (ii) Level 2 is using a valuation technique based on securities with quoted prices in active markets for similar assets or liabilities or other valuation techniques for which all significant inputs are based on observable market data. These investments are valued via independent external sources using modelled or other valuation methods; and
- (iii) Level 3 is using a valuation technique based on the Syndicates own assumptions.

*Investments and investment return*

- j) Investment return comprises investment income, realised investment gains and losses and movements in unrealised gains and losses, net of investment expenses and charges. Investment return arising in each calendar year on all the Syndicate's investments is allocated to open years of account in proportion to the average funds available for investment attributable to those years. Investment returns in respect of overseas deposits are allocated to the year of account which funded these deposits.

Realised gains and losses on investments carried at market value are calculated as the difference between sale proceeds and purchase price. Movements in unrealised gains and losses on investments represent the difference between their valuation at the Statement of Financial Position date and their purchase price or, if they have been previously valued, their valuation at the end of the previous calendar year, together with the reversal of unrealised gains and losses recognised in earlier calendar years in respect of investment disposals in the current period.

Investment return is initially recorded in the Non-Technical Account. A transfer is made from the Non-Technical Account to the Technical Account General Business to reflect the investment return on funds supporting underwriting business. All investment return is considered to arise on such funds.

*Syndicate operating expenses*

- k) Costs incurred by the managing agent in respect of the Syndicate are charged to the Syndicate and included within the relevant profit and loss account heading. Where expenses do not relate to any specific year of account they are apportioned between years of account on a basis which reflects the benefit obtained by each year of account from each type of expense.

Where expenses are incurred jointly by the managing agent and the Syndicate, they are apportioned as follows:

Salaries and related costs – according to the estimated time of each individual spent on syndicate matters

Accommodation costs – according to the number of personnel

Other costs – as appropriate in each case

The managing agent operates a defined contribution pension scheme and it recharges to the Syndicate staff costs which include an element for pension costs. These pension costs are expensed in full in the period to which the recharge relates.

Amounts recharged by the managing agent include costs arising from the use of assets in the period. These rental costs are expensed in full in the period to which the recharge relates.

#### *Taxation*

- l) Under Schedule 19 of the Finance Act 1993 managing agents are not required to deduct basic rate income tax from trading income. In addition, all UK basic income tax deducted from syndicate investment income is recoverable by managing agents and consequently the distribution made to members is gross of tax. Capital appreciation falls within trading income and is also distributed gross of tax. It is the responsibility of members to agree and settle their individual tax liabilities with HM Revenue & Customs.

No provision has been made for any United States Federal Income Tax or any overseas tax payable on the underwriting results or investment earnings.

Members resident overseas for tax purposes are responsible for agreeing and settling any tax liabilities with the taxation authorities of their country of residence.

#### *Basis of currency translation*

- m) The functional and presentational currency of the Syndicate is US Dollars. Transactions in currencies other than the functional currency are translated at the rate of exchange at the date of the transaction or at an approximate average rate.

Assets and liabilities are retranslated into US Dollars at the rate of exchange at the Statement of Financial Position date unless contracts to sell currency for Sterling have been entered into prior to the year end, in which case the contracted rates are used. This includes all assets and liabilities arising from insurance contracts including unsecured premium and deferred acquisition costs. Non-monetary items that are measured at fair value in a foreign currency are translated using the exchange rates at the date when the fair value was determined

Although transactions are translated as described above, the final result for the year of account is calculated with Sterling, Canadian Dollars and Euros translated at the Statement of Financial Position date rates of exchange.

Differences arising on the retranslation of foreign currency amounts are included in the non-technical account, except when a gain or loss on a non-monetary item is recognised in Other Comprehensive Income. Realised exchange differences are included in the technical account within net operating expenses.

Where Canadian Dollars or Euros are sold or bought relating to the profit or loss of a closed underwriting account after 31 December, any exchange profit or loss arising is reflected in the underwriting account into which the liabilities of that year have been reinsured. Where US Dollars relating to the profit or loss of a closed underwriting account are bought or sold by members for that year, any exchange profit or loss accrues to those members.

**Notes to the Syndicate Underwriting Year Accounts  
2014 Year of Account  
For the 36 months ended 31 December 2016**

continued

**3 Particulars of business written**

An analysis of the technical account balance before investment return for the 36 months and the net technical provisions at the year end are set out below:

Type of business	36 months ended 31 December 2016						
	Gross premiums written \$'000	Gross premiums earned \$'000	Gross claims incurred \$'000	Gross operating expenses \$'000	Reinsurance balance \$'000	Total \$'000	Net technical provisions \$'000
<b>Direct insurance:</b>							
Motor (third party liability)	(10)	(27)	(21)	9	-	(39)	45
Motor (other classes)	301	319	(38)	(85)	1	197	14
Marine, aviation and transport	4,661	4,586	(5,447)	(913)	2	(1,772)	171
Fire and other damage to property	134,411	134,626	(65,303)	(32,463)	976	37,836	15,539
Third party liability	1,491	1,480	(1,006)	(524)	6	(44)	1,251
Credit and suretyship	10,924	10,777	(17,892)	(2,045)	6	(9,154)	3
	151,778	151,761	(89,707)	(36,021)	991	27,024	17,023
<b>Reinsurance acceptances*</b>	316,340	313,943	(223,317)	(62,322)	2,504	30,808	82,946
<b>Total</b>	<b>468,118</b>	<b>465,704</b>	<b>(313,024)</b>	<b>(98,343)</b>	<b>3,495</b>	<b>57,832</b>	<b>99,969</b>

\* Reinsurance acceptances include the reinsurance to close premium of \$115,670,135 received from the 2013 year of account.

Geographical analysis by origin	Gross written premiums \$'000	Profit \$'000	Net assets \$'000
Direct	151,778	28,341	23,992
Reinsurance	316,340	32,309	36,817
	468,118	60,650	60,809

All premiums written are for contracts with external customers and are concluded in the UK.

Geographical analysis by destination	Gross written premiums \$'000
UK	63,390
US	37,909
Other EU member states	146,538
Rest of the world	220,281
	468,118

#### 4 Technical account balance before allocated investment return and net operating expenses

	36 months ended 31 December 2016 \$'000
Balance attributable to business allocated to the 2014 year of account	144,373
Balance attributable to the reinsurance to close of the 2013 years of account and prior	11,802
	<b>156,175</b>

#### 5 Net operating expenses

	36 months ended 31 December 2016 \$'000
Acquisition costs	56,675
Change in deferred acquisition costs	(535)
Administrative expenses	16,711
Reinsurers' commissions and profit participation	(191)
Loss on exchange	1,193
Personal expenses	24,490
	<b>98,343</b>

The closed year profit is stated after charging:

	36 months ended 31 December 2016 \$'000
Auditors' remuneration:	
– Audit of Syndicate annual accounts	224
– Other services pursuant to regulations and Lloyd's Byelaws	-
Staff pension costs	3

#### 6 Investment income

	36 months ended 31 December 2016 \$'000
Income from investments	4,680
Gains on the realisation of investments	512
	<b>5,192</b>

**Notes to the Syndicate Underwriting Year Accounts  
2014 Year of Account  
For the 36 months ended 31 December 2016**

*continued*

**7 Investment expenses and charges**

	<b>36 months ended 31 December 2016 \$'000</b>
Investment management expenses, including interest	321
Losses on realisation of investments	908
	<b>1,229</b>

**8 Reinsurance premium payable to close the 2014 year of account**

	<b>36 months ended \$'000</b>
Gross outstanding claims	133,267
Reinsurance recoveries anticipated	(62,507)
Net outstanding claims	70,760
Provision for gross claims incurred but not reported	37,996
Reinsurance recoveries anticipated	(8,786)
Provision for net claims incurred but not reported	29,210
Provision for future inwards gross premiums	(16,959)
Provision for future reinsurance protection	8,831
Provision for net premiums incurred but not reported	(8,128)
Reinsurance premium payable to close the account	91,842

**9 Investments**

	<b>31 December 2016 Market value \$'000</b>
Shares and other variable yield securities	30,306
Debt Securities and other fixed income securities	141,768
	<b>172,074</b>

Debt securities and other fixed income securities are all listed on recognised stock exchanges.

**10 Debtors arising out of direct insurance operations**

	<b>31 December 2016 \$'000</b>
Due within one year – intermediaries	1,073

#### 11 Debtors arising out of reinsurance operations

	31 December 2016 \$'000
Due within one year	20,422

#### 12 Other debtors

	31 December 2016 \$'000
Amount due from members	2,189
Other	63
	2,252

Amounts due from members include members' agency fees paid by the Syndicate on behalf of members and other non-standard personal expenses.

#### 13 Cash and cash equivalents

	31 December 2016 \$'000
Cash and cash equivalents consist of:	
Cash at bank and in hand	3,996
Participation in investment pools	14,174
Deposits with approved credit institutions and approved financial institutions	65
	18,235

All cash and cash equivalents held by the Syndicate are only available for investment and for paying of claims by the Syndicate to its policyholders and expenses.

#### 14 Other assets – overseas deposits

	31 December 2016 \$'000
Amounts advanced in other countries as a condition of carrying on business there	9,048

#### 15 Creditors arising out of direct insurance operations

	31 December 2016 \$'000
Due within one year	294

**Notes to the Syndicate Underwriting Year Accounts  
2014 Year of Account  
For the 36 months ended 31 December 2016**

*continued*

**16 Creditors arising out of reinsurance operations**

	<b>31 December 2016</b>
	<b>\$'000</b>
Due within one year	<b>10,076</b>

**17 Other creditors including taxation and social security**

	<b>31 December 2016</b>
	<b>\$'000</b>
Inter-year loans	<b>37,156</b>
Profit commission payable to managing agent	<b>15,202</b>
Expenses payable to managing agent	<b>308</b>
	<b>52,666</b>

**18 Borrowings**

During the period to 31 December 2016, the Syndicate had an unsecured catastrophe facility with Barclays Bank plc to assist with the paying or funding of any significant catastrophe losses. This facility was never utilised by the 2014 year of account and accordingly the balance outstanding at the Statement of Financial Position date was \$nil.

**19 Related parties**

Cathedral Underwriting Limited manages Syndicates 2010 and 3010. The immediate parent company of Cathedral Underwriting Limited is Cathedral Capital Holdings Limited and the ultimate parent company is Lancashire Holdings Limited. Lancashire Holdings Limited is the largest group and Cathedral Capital Holdings Limited is the smallest group which includes the Company and for which consolidated financial statements are prepared. Cathedral Capital Holdings Limited is registered in England & Wales. Lancashire Holdings Limited is incorporated in Bermuda.

Within the Lancashire Group there are two (re) insurance companies, Lancashire Insurance Company (UK) Limited (incorporated in the UK) and Lancashire Insurance Company Limited (incorporated in Bermuda). In addition, the Lancashire group includes Kinesis Capital Management Limited (incorporated in Bermuda) which is the underwriting manager for Kinesis Reinsurance Limited, a special purpose insurer. There have been no transactions with this latter company.

Total managing agency fees payable to Cathedral Underwriting Limited in respect of services provided to the Syndicate in respect of the 2014 year of account amounted to \$3,759,609 of which \$nil was outstanding at 31 December 2016. Profit commission of \$15,202,379 is also due to the managing agent in respect of the profit on the 2014 closed year. Of this, \$15,202,379 was outstanding at 31 December 2016.

Expenses totalling \$16,061,385 were recharged to the 2014 year of account by Cathedral Underwriting Limited. The basis on which expenses are apportioned is set out in note 2(k).

Amounts owed to Cathedral Underwriting Limited at 31 December 2016 totalled \$15,509,997 and are included in "Other creditors including taxation and social security".



Cathedral Capital (1998) Limited, a fellow subsidiary of Cathedral Underwriting Limited, provided capacity to the underwriting years as follows:

	2014 Year of Account £	2015 Year of Account £	2016 Year of Account £
Cathedral Capital (1998) Limited	<b>202,310,479</b>	<b>177,021,669</b>	<b>177,021,715</b>

A number of non-executive directors are also directors of other Lloyd's entities. The Syndicates managed by those entities may from time to time transact business with the Syndicates managed by Cathedral Underwriting Limited. All such insurance contracts will have been dealt with on an arm's length basis.

## 20 Post Statement of Financial Position events

The reinsurance premium to close the 2014 year of account at 31 December 2016 was agreed by the managing agent on 20 March 2017. Consequently the technical provisions at 31 December 2016 have been presented in the Statement of Financial Position under the headings "reinsurance recoveries anticipated on gross reinsurance to close premiums payable to close the account" and "reinsurance to close premiums payable to close the account – gross amount" in accordance with the format prescribed by the Syndicate Accounting Byelaw. The actual amount of reinsurance to close premiums paid will be after deduction of unsigned premiums.

The amount of \$59,267,350 will be transferred to members' personal reserve funds on 10 April 2017.

On the same date, outstanding profit commission, in respect of the 2014 year of account, of \$15,202,379 will be paid to Cathedral Underwriting Limited.

## Seven Year Summary of Results (unaudited)

	2014 YoA	2013 YoA	2012 YoA	2011 YoA	2010 YoA	2009 YoA	2008 YoA
Syndicate allocated capacity	<b>£350.0m</b>	£349.7m	£349.5m	£349.7m	£349.8m	£299.8m	£299.7m
Gross capacity utilised <sup>(i)</sup>	<b>60.3%</b>	75.9%	80.1%	83.6%	80.8%	93.5%	77.6%
Number of underwriting members	<b>1,251</b>	1,230	1,186	1,118	1,058	1,024	1,003
Aggregate net written premiums <sup>(i)</sup>	<b>£162.6m</b>	£195.9m	£207.4m	£215.3m	£197.2m	£202.7m	£168.7m
Net capacity utilised <sup>(i)</sup>	<b>46.5%</b>	56.0%	59.3%	61.6%	56.4%	67.6%	56.3%
Loss ratio <sup>(ii)</sup>	<b>59.3%</b>	59.4%	57.2%	75.5%	77.4%	61.7%	71.0%
<b>Results for an illustrative share of £10,000</b>							
Gross written premiums	<b>6,026</b>	7,590	8,026	8,364	8,076	9,349	7,756
Net earned premiums	<b>4,735</b>	5,506	5,954	6,164	5,585	6,798	5,993
Reinsurance to close received from an earlier account	<b>2,233</b>	2,424	2,715	2,735	2,704	2,799	2,347
Net claims paid	<b>(2,560)</b>	(2,608)	(2,529)	(4,008)	(3,682)	(2,762)	(3,125)
Reinsurance to close payable	<b>(2,133)</b>	(2,235)	(2,426)	(2,714)	(2,734)	(3,155)	(2,799)
Profit/(loss) on exchange	-	(7)	(30)	(71)	(8)	13	65
Acquisition costs	<b>(997)</b>	(1,228)	(1,299)	(1,280)	(1,219)	(1,457)	(1,266)
Syndicate operating expenses	<b>(290)</b>	(259)	(247)	(236)	(208)	(234)	(225)
Balance on technical account before investment return	<b>988</b>	1,593	2,138	590	438	2,002	990
Investment income and gains less losses, less expenses & charges	<b>74</b>	63	69	87	108	125	166
Profit for closed year of account before personal expenses	<b>1,062</b>	1,656	2,207	677	546	2,127	1,156
Currency translation differences	<b>823</b>	48	112	(114)	(134)	31	306
Total recognised gains and losses before personal expenses	<b>1,885</b>	1,704	2,319	563	412	2,158	1,462
<b>Illustrative personal expenses for a traditional Name:</b>							
– Managing agent's salary	<b>(65)</b>	(65)	(65)	(65)	(65)	(65)	(65)
– Central Fund contributions	<b>(26)</b>	(33)	(17)	(36)	(35)	(41)	(34)
– Lloyd's subscription	<b>(26)</b>	(32)	(34)	(36)	(35)	(41)	(34)
– Profit commission	<b>(353)</b>	(315)	(440)	(85)	(55)	(402)	(266)
Total illustrative personal expenses for a traditional Name	<b>(470)</b>	(445)	(556)	(222)	(190)	(549)	(399)
<b>Total result after illustrative personal expenses</b>	<b>1,415</b>	<b>1,259</b>	<b>1,763</b>	<b>341</b>	<b>222</b>	<b>1,609</b>	<b>1,063</b>

### Notes

- (i) Premiums above are gross of brokerage. Therefore, it is possible that the capacity utilisation could exceed 100%, as the traditional way of monitoring utilisation is net of brokerage.
- (ii) The loss ratio is claims paid plus the reinsurance to close divided by net earned premiums plus reinsurance to close received.

# CATHEDRAL

UNDERWRITING LTD

29th Floor  
20 Fenchurch Street  
London EC3M 3BY  
United Kingdom

Tel: +44 (0)20 7170 9000

Fax: +44 (0)20 7170 9001

e-mail enquiries: [info@cathedralcapital.com](mailto:info@cathedralcapital.com)