

CATHEDRAL

SYNDICATE 3010

**Annual Report**

31 December 2008



## Contents

Chairman's Statement	2
Underwriter's Report	3
Managing Agent's Report	5
Syndicate Annual Accounts for the year ended 31 December 2008	11
Report of the Independent Auditors	13
Profit and Loss Account - Technical Account General Business	14
Profit and Loss Account - Non-Technical Account	15
Statement of Total Recognised Gains and Losses	15
Balance Sheet	16
Statement of Cash Flows	18
Notes to the Accounts	19

## **Chairman's Statement**

Syndicate 3010 currently focuses on cargo business, underwritten by highly experienced and respected specialist underwriters. The nature and scale of Syndicate 3010's business will develop over time, but as John Hamblin's report as Active Underwriter details, the syndicate has made an encouraging start since it commenced trading in July 2007. For this, particular thanks go to Alasdair Butler and Lee Aspinall, our cargo underwriters.

Syndicate 3010 continues to be exclusively supported by the Cathedral Group's own corporate underwriting member of Lloyd's. This Name has an overall allocated premium capacity at Lloyd's of over £200 million for the 2009 underwriting year.

Finally, I would also like to extend my thanks to my non executive colleagues, Michael Andrews, John Goldsmith, Elvin Patrick and John Tilling for their contributions and ever helpful counsel in these uncertain times.

**A. I. G. C. South**

*Chairman*

12 March 2009

# Underwriter's Report

## 2007 Account

Syndicate 3010 commenced trading in July 2007 with a plan focused on cargo.

Syndicate 3010 was well supported by brokers and clients from the outset as it was regarded not so much as a new venture, but as a new home for an established and respected Lloyd's underwriting team. Initially, all day to day underwriting was undertaken by our cargo underwriter Alasdair Butler, who joined Cathedral in June 2007, having worked in the cargo market at Lloyd's since 1980. Alasdair was joined by his deputy Lee Aspinall in December 2007, thereby reuniting a team of leading cargo underwriters who had previously worked successfully together at Lloyd's for over seventeen years.

The remit of our cargo underwriters was to develop over time a broad cargo account within Syndicate 3010, including specie, fine art and war, whilst maintaining the discipline which has characterised their previous underwriting careers.

The cargo market was weakening over the latter part of 2007 (and continued to do so in 2008), often driven by domestic markets, particularly in the US and the Far East which were voraciously hungry for income. Nonetheless opportunities existed especially where relationships remained key and where technical underwriting skill and experience was required. This was particularly so where value was ascribed to continuity of approach over market cycles. It is via these routes that the team sought to build Syndicate 3010's cargo account. In the event, the team established a broad based account, diversified by producer and business type, including general cargo, petroleum, logging and hard and soft commodities, laying firm foundations to develop over time.

Overall we expect gross premiums (net of brokerage) attributable to the 2007 year of account to reach nearly £9.5 million at year end rates of exchange. Total signed gross premiums (net of brokerage) are nearly £7 million at year end. Loss experience over the past twelve months has been satisfactory and although the income attributable to the 2007 year of account is not fully earned at 31st December 2008, it is now substantially so. Therefore although we continue to reserve this year with some caution, it is now contributing positively to the calendar year result of the Syndicate (as detailed in the annual result analysis in the Managing Agent's report) and is now forecast to produce a modest but respectable profit on closure given a reasonable run off over the next twelve months.

## 2008 Account

2008 was the first full year of underwriting for the Syndicate. The team continued to build an account on the foundations laid in 2007, with a heavy emphasis on known accounts and careful risk selection.

In the first half of the year a wide range of commodity prices soared. By the end of the year, however, cargo rates were showing signs of turning upwards, but many commodity prices had collapsed and shipping volumes had plunged. The year was therefore a game of "two halves", each fraught with difficulty from an underwriting point of view.

Whilst we expect this year of account to achieve an ultimate premium income of circa £15 million gross, less than a quarter of this was earned at year end. Losses from Hurricanes Gustav and Ike are expected to be well below £1 million at ultimate and the overall loss experience to date has been satisfactory. It will however be the experience over the next twelve months which will heavily influence the ultimate outcome on a year of account basis.

## **Underwriter's Report**

*continued*

### **2009 account and future**

Underwriting conditions remain challenging, given the recessionary environment we are now in and the implications this has for shipping and trade. However, we have established Syndicate 3010 over the last two years as a respected member of the cargo market at Lloyd's at a time when some significant competitors are in disarray. It is now the true value of the professional subscription market is being increasingly recognised by clients. Recessions do not last forever. Meanwhile, opportunities do remain, even in current conditions both in the cargo, specie and fine art areas and wider. As I said last year, we will endeavour to exploit the underwriting skills we have in both the Syndicate underwriting team and in the Cathedral management team to help negotiate the challenges of the market in the most effective manner we can and to build the business for the future.

Finally I would like to thank particularly our cargo underwriters Alasdair Butler and Lee Aspinall for their professionalism and hard work.

**J C Hamblin**

*Active Underwriter*

12 March 2009

# Managing Agent's Report At 31 December 2008

## Introduction

The directors of Cathedral Underwriting Limited, the managing agency for Syndicate 3010, present the Annual Report for the Syndicate at 31 December 2008, together with the Chairman's Statement and the Underwriter's Report. On 1 July 2007 the Syndicate commenced trading for the 2007 year of account.

## The Managing Agent

Cathedral Underwriting Limited is the managing agent for Syndicate 3010. It also acts as managing agent for Syndicate 2010. Cathedral Underwriting Limited is authorised and regulated by the UK's Financial Services Authority ("FSA") and Lloyd's.

Syndicate	Principal class of business	Active underwriter	2008 Capacity £'000
3010	Marine cargo	J C Hamblin	30,000
2010	Non marine and aviation reinsurance, direct and facultative property and contingency	J C Hamblin	299,771

The ultimate parent company of Cathedral Underwriting Limited is Cathedral Capital Limited. Alchemy Partners Nominee Limited has a 56.1% interest in Cathedral Capital Limited and is therefore deemed to be the controller of the managing agency and has been approved as such by both Lloyd's and the FSA.

All the capacity of Syndicate 3010 is provided by Cathedral Capital (1998) Limited, a subsidiary of Cathedral Capital Limited.

## Multiple syndicates consent

The council of Lloyd's on 25 July 2007 confirmed that Alasdair Butler and Lee Aspinall of Syndicate 3010 were approved under the Multiple Syndicates Byelaws (No.5 of 1989) to underwrite for syndicates 2010 and 3010. This approval is given only in respect of FTC business that is to be written into Syndicate 2010.

## Directors' shareholdings

The directors who served during the year and their interests and that of their families in the share capital of Cathedral Capital Limited as at 31 December 2008, were as follows:

		31 December 2008		31 December 2007	
		"B" Ordinary 1 pence Shares	Ordinary 1 pence Shares	"B" Ordinary 1 pence Shares	Ordinary 1 pence Shares
D C Grainger	Compliance Director	14,411	11,812	14,411	11,812
J C Hamblin	Director	21,041	33,413	21,041	33,413
LA Holder	Managing Director	21,041	33,413	21,041	33,413
JA Lynch	Finance Director	21,634	33,413	21,634	33,413
E E Patrick	Non-Executive Director	9,388	9,788	9,388	9,788
P D Scales	Director	21,634	23,413	21,634	33,413

Messrs Andrews, Goldsmith, South and Tilling, who also served during the year, have no interest in the share capital of Cathedral Capital Limited.

## Managing Agent's Report At 31 December 2008

continued

The following directors (including their families) have an interest in the preference shares issued by Cathedral Capital Limited and the manager loan notes issued by Cathedral Capital (Investments) Limited.

	31 December 2008		31 December 2007	
	Preference £1 Shares	Loan Notes £	Preference £1 Shares	Loan Notes £
D C Grainger	548,005	1,096,179	562,561	1,125,290
J C Hamblin	800,104	1,600,454	821,356	1,642,958
LA Holder	800,104	1,600,454	821,356	1,642,958
JA Lynch	822,639	1,645,531	844,489	1,689,232
E E Patrick	357,211	714,533	366,699	733,509
P D Scales	822,639	1,645,531	844,489	1,689,232

The Cathedral Group has an Employee Share Ownership Plan ("ESOP") in which all full time employees are potential beneficiaries. As such, all directors who are full time employees of the Cathedral Group have a potential interest in the shares (and other assets) held by the ESOP. The interests of the ESOP are as follows:

31 December 2008			31 December 2007		
Cathedral Capital Limited		Cathedral Capital (Investments) Limited	Cathedral Capital Limited		Cathedral Capital (Investments) Limited
"B" Ordinary 1 pence Shares	Preference £1 Shares	Manager Loan Notes £	"B" Ordinary 1 pence Shares	Preference £1 Shares	Manager Loan Notes £
17,054	648,508	1,297,216	17,054	665,733	1,331,666

### Directors and their participations in Syndicate 3010

None of the directors of Cathedral Underwriting Limited participate directly as Names on the Syndicate. Certain of the directors do, however, own shares in the ultimate parent company, Cathedral Capital Limited, which owns 100% of the interest in the corporate member Cathedral Capital (1998) Limited which has a £20 million, £30 million and £30 million participation in the 2007, 2008 and 2009 years of account respectively.

### Active Underwriter

John Hamblin was appointed active underwriter from when the Syndicate commenced trading. He is also active underwriter of Syndicate 2010 which is managed by Cathedral Underwriting Limited.

### Registered Office/accounting records

The registered office and principal place of business of Cathedral Underwriting Limited is 5th Floor, Fitzwilliam House, 10 St Mary Axe, London, EC3A 8EN. Telephone 020 7170 9000; Fax 020 7170 9001; Email [info@cathedralcapital.com](mailto:info@cathedralcapital.com); Website [www.cathedralcapital.com](http://www.cathedralcapital.com). The accounting records are kept at the registered office.

### Management of Syndicate 3010

The Board of Cathedral Underwriting Limited is ultimately responsible for the management of the Syndicate and has delegated responsibilities for its day-to-day management to the active underwriter and a management board which includes senior management and underwriting representatives of Syndicate 3010 together with representatives of the Managing Agent's Board.

## 2008 Calendar Year

This Annual Report includes the results, for the calendar year, on an annual accounting basis, and is prepared in accordance with the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2004 and applicable accounting standards. The accounting policies that have been adopted to produce the annual accounting results are set out in full on pages 19 to 21.

## Results

The overall calendar year result is the aggregate of the calendar year results of all years of account. The results are all from continuing operations. The annual accounting result is a loss of £1.2 million in the year (2007: loss £0.7 million) and this can be analysed as follows:

	<b>2007 account £'000</b>	<b>2008 account £'000</b>	<b>31 December 2008 £'000</b>	<b>31 December 2007 £'000</b>
Gross earned premium	7,536	3,891	11,427	751
Reinsurers' share	(620)	(1,150)	(1,770)	(209)
Net earned premium	6,916	2,741	9,657	542
Gross claims incurred	(3,617)	(2,645)	(6,262)	(364)
Reinsurers' share	19	-	19	-
Net claims incurred	(3,598)	(2,645)	(6,243)	(364)
Net operating expenses	(2,559)	(2,140)	(4,699)	(867)
Balance on Technical Account before investment return	759	(2,044)	(1,285)	(689)
Net investment income	66	35	101	4
Profit/(loss) for the financial year	825	(2,009)	(1,184)	(685)

Premiums above are grossed up for brokerage.

The insurance and reinsurance contracts underwritten by the Syndicate are earned over the life of the policy, normally commencing at the inception of the policy. An earnings pattern is established for each class of business written by the Syndicate and these earnings patterns are applied at an individual policy level. The earning patterns aim to reflect the underlying exposures of the business written. Thus net earned premiums during 2008 include premiums on policies incepting during 2008 together with estimates for premiums and adjustments to premiums on policies incepting in prior periods.

All business currently written by Syndicate 3010 is within its Marine Cargo account.

## **Managing Agent's Report At 31 December 2008**

*continued*

### *Statement of Managing Agent's Responsibilities*

Cathedral Underwriting Limited as managing agent is responsible for preparing the Syndicate annual accounts in accordance with applicable law and United Kingdom Generally Accepted Accounting Practice.

The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2004 ("the Regulations") require the managing agent to prepare annual accounts for the Syndicate at 31 December each year which give a true and fair view of the state of affairs of the Syndicate and of the profit or loss of the Syndicate for that period.

In preparing these Syndicate annual accounts, the managing agent is required to:

- a) select suitable accounting policies which are applied consistently, with the exception of any changes arising on the adoption of new accounting standards in the year;
- b) make judgements and estimates that are reasonable and prudent;
- c) state whether applicable accounting standards have been followed, subject to any material differences disclosed and explained; and
- d) prepare the financial statements on a going concern basis unless it is inappropriate to presume that there will be future years of account of the syndicate.

The managing agent is responsible for keeping proper accounting records that disclose with reasonable accuracy at any time the financial position of the Syndicate and enable it to ensure that the Syndicate annual accounts comply with the Regulations and the relevant provisions of the Companies Act 1985. It is also responsible for safeguarding the assets of the Syndicate and hence for taking reasonable steps for the prevention and detection of fraud and other irregularities.

### **Description of business and methods of acceptance**

The account currently written by the Syndicate is a broad based worldwide cargo one, including specie, fine art and war. Much of the account written is open covers but an amount is accepted by way of facultative reinsurance, cargo lineslips and binding authorities. There is a modest treaty element to the account.

### **Reinsurance protection**

The account written has the benefit of an excess of loss reinsurance programme which provides protection in the event of large risk or catastrophe loss.

### **Syndicate investments**

The Syndicate funds have been liquid in order to meet any cash demands that arise. Some cash balances are swept overnight into pooled arrangements and therefore are classified as investments. However, none of the funds are under the management of external fund managers.

### **Foreign exchange hedging**

The managing agency, in so far as possible, matches assets and liabilities, by currency, within the Syndicate. To date, the managing agency has not entered into any transaction to "hedge" the foreign exchange exposure to the non-sterling (US Dollars, Canadian Dollars or Euro) currencies held within the Syndicate's premium trust funds. The managing agency will continue to keep this possibility under review and may at some future date enter into such transactions.

### Principal risks impacting the Syndicate

The Syndicate is exposed to a variety of risks when undertaking its activities. The board has policies and procedures in place to identify and manage the key risks in accordance with its risk appetite. These largely relate to:

- Insurance risk;
- Credit risk;
- Liquidity risk;
- Market risk; and
- Operational risk.

#### Insurance risk

The Syndicate has exposure to insurance risk (including reserving risk). Key areas where it is exposed to insurance risk are:

- Frequency of claims – the risk that the business written is subject to an unexpected frequency of claims;
- Severity of claims – the risk that the syndicate is subject to an unexpected severity of claim;
- Unknown/unexpected accumulations – the risk that risks accumulate to an extent or in a manner that is unexpected;
- Wording issues – the risk that wordings are interpreted to provide coverage in a manner or to an extent which is beyond that intended;
- Inadequate pricing – the risk that business written is under-priced for the risk assumed;
- Lack of reinsurance cover - the risk that reinsurance of a type or quantum necessary to effectively manage the gross exposures assumed is either unavailable or unavailable at a viable cost;
- Inappropriate reinsurance – the risk that the syndicate assumes gross exposures on the basis that effective reinsurance protection of a type or quantum is available and for that to prove not to be the case; and
- Reserving risk – the risk that provisions in respect of already incurred claims prove inadequate.

#### Credit risk

The Syndicate has exposure to credit risk, which is the risk that a counterparty will be unable to pay amounts in full when due. Key areas where it is exposed to credit risk are:

- Reinsurers' share of insurance liabilities;
- Amounts due from reinsurers in respect of claims;
- Amounts due from insurance contract holders;
- Amounts due from insurance intermediaries; and
- Assets held as financial investments.

#### Liquidity risk

The Syndicate has exposure to liquidity risk. Liquidity risk is the risk that cash may not be available to pay obligations when due on a timely basis. Where insufficient liquid funds exist, the Syndicate can cash call the Name supporting it and can ultimately drawdown from the Name's Funds at Lloyd's. During the year Cathedral Capital (1998) Limited provided £1.2 million to the Syndicate for liquidity purposes.

#### Market risk

The Syndicate has exposure to market risk. This includes the risks associated with currency movements which can alter the Sterling translated value of its assets and liabilities.

## **Managing Agent's Report At 31 December 2008**

*continued*

### *Operational risk*

The Syndicate has exposure to operational risk. This includes risks associated with:

- the failure of the management controls;
- loss, failure or corruption of information technology systems;
- loss of key management and underwriting personnel;
- legal and regulatory issues; and
- other operational disruption.

### *Risk Management*

All areas of risk are subject to the managing agency's risk management framework and enterprise wide risk management practices and controls.

### **Sub contracted functions**

The managing agent has sub contracted its software support to Insurance Technology Solutions Limited.

### **Actuaries**

EMB Consultancy LLP acted as reporting actuaries to the Syndicate for the year under review.

### **Statement as to disclosure of information to auditors**

The directors of the managing agent at the date of this report have individually taken all necessary steps to make themselves aware, as directors, of any relevant audit information and to establish that the Syndicate auditors are aware of that information. As far as the directors are aware, there is no relevant audit information of which the auditors are unaware.

### **Advanced consents procedure notifications**

#### *Agency and Syndicate Auditor*

Mazars LLP are the independent auditors to all of the Cathedral Group companies and the Syndicate. Mazars LLP has signified its willingness to continue in office as the independent auditor to both the managing agent and the Syndicate. It is the intention of the managing agent, in accordance with The Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulation 2008, to seek appointment of Mazars LLP as Syndicate auditor for the financial period 12 months commencing 1 January 2009.

By order of the Board

### **LA Holder**

Managing Director  
Cathedral Underwriting Limited  
5th Floor, Fitzwilliam House  
10 St. Mary Axe, London EC3A 8EN

12 March 2009

**SYNDICATE ANNUAL ACCOUNTS  
FOR THE YEAR ENDED 31 DECEMBER 2008**

This page is left intentionally blank.

## Report of the Independent Auditors to the Member of Syndicate 3010

We have audited the syndicate annual accounts of Syndicate 3010 for the year ended 31 December 2008 which comprise the Profit and Loss Account, the Statement of Total Recognised Gains and Losses, the Balance Sheet, the Statement of Cash Flows and related notes as set out on pages 14 to 29. The syndicate annual accounts have been prepared under the accounting policies set out therein.

This report is made solely to the member of the syndicate, in accordance with the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2004. Our audit work has been undertaken so that we might state to the syndicate's member those matters we are required to state to it in an auditors' report and for no other purpose. To the fullest extent permitted by law, we do not accept or assume responsibility to anyone other than the syndicate's member for our audit work, for this report, or for the opinion we have formed.

### Respective responsibilities of the managing agent and auditors

The managing agent's responsibilities for preparing the syndicate annual accounts in accordance with the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2004 and United Kingdom Accounting Standards (United Kingdom Generally Accepted Accounting Practice) are set out in the Statement of Managing Agent's Responsibilities on page 8.

Our responsibility, as independent auditors, is to audit the syndicate annual accounts in accordance with relevant legal and regulatory requirements and International Standards on Auditing (UK and Ireland).

We report to you our opinion as to whether the syndicate annual accounts give a true and fair view, whether the syndicate annual accounts are properly prepared in accordance with the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2004, and whether the information given in the Managing Agent's Report is consistent with the syndicate annual accounts. We also report to you if, in our opinion, the managing agent has not kept proper accounting records in respect of the syndicate, if the syndicate annual accounts are not in agreement with the accounting records, if we have not received all the information and explanations we require for our audit, or if information specified by law regarding the remuneration of the directors of the managing agent and other transactions is not disclosed.

We read other information attached to the syndicate annual accounts and consider whether it is consistent with the audited syndicate annual accounts. This other information comprises the Chairman's Statement, the Underwriter's Report and the Managing Agent's Report. We consider the implications for our report if we become aware of any apparent misstatements or material inconsistencies with the syndicate annual accounts. Our responsibilities do not extend to any other information.

### Basis of audit opinion

We conducted our audit in accordance with International Standards on Auditing (UK and Ireland) issued by the Auditing Practices Board. An audit includes examination, on a test basis, of evidence relevant to the amounts and disclosures in the syndicate annual accounts. It also includes an assessment of the significant estimates and judgements made by the managing agent in the preparation of the syndicate annual accounts, and of whether the accounting policies are appropriate to the syndicate's circumstances, consistently applied and adequately disclosed.

We planned and performed our audit so as to obtain all the information and explanations which we considered necessary in order to provide us with sufficient evidence to give reasonable assurance that the syndicate annual accounts are free from material misstatement, whether caused by fraud or other irregularity or error. In forming our opinion we also evaluated the overall adequacy of the presentation of information in the syndicate annual accounts.

### Opinion

In our opinion:

- the syndicate annual accounts give a true and fair view, in accordance with United Kingdom Generally Accepted Accounting Practice, of the state of affairs of Syndicate 3010 as at 31 December 2008 and of its loss for the year then ended;
- the syndicate annual accounts have been properly prepared in accordance with the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2004; and
- the information given in the Managing Agent's Report is consistent with the syndicate annual accounts.

### MAZARS LLP

*CHARTERED ACCOUNTANTS and Registered Auditors*

Tower Bridge House, St Katharine's Way, London E1W 1DD  
12 March 2009

**Profit and Loss Account  
Technical Account - General Business  
For the year ended 31 December 2008**

	Notes	Year ended 31 December 2008 £'000	Six months ended 31 December 2007 £'000
<b>Earned premiums, net of reinsurance:</b>			
Gross premiums written	3	16,125	4,074
Outward reinsurance premiums		(956)	(1,334)
<b>Net premiums written</b>		<b>15,169</b>	<b>2,740</b>
<b>Change in the provision for unearned premiums:</b>			
Gross amount		(4,698)	(3,323)
Reinsurers' share		(814)	1,125
<b>Earned premiums, net of reinsurance</b>		<b>9,657</b>	<b>542</b>
<b>Allocated investment return transferred from the non-technical account</b>		<b>101</b>	<b>4</b>
<b>Claims paid:</b>			
Gross amount		(1,780)	-
Reinsurers' share		5	-
		<b>(1,775)</b>	<b>-</b>
<b>Change in the provision for claims:</b>			
Gross amount		(4,482)	(364)
Reinsurers' share		14	-
		<b>(4,468)</b>	<b>(364)</b>
<b>Claims incurred, net of reinsurance</b>		<b>(6,243)</b>	<b>(364)</b>
<b>Net operating expenses</b>	4	<b>(4,699)</b>	<b>(867)</b>
<b>Balance on the technical account for general business</b>		<b>(1,184)</b>	<b>(685)</b>

All items relate to continuing operations only.

The notes on pages 19 to 29 form part of these accounts.

**Profit and Loss Account  
Non-Technical Account  
For the year ended 31 December 2008**

	Notes	Year ended 31 December 2008 £'000	Six months ended 31 December 2007 £'000
<b>Balance on the general business technical account</b>		(1,184)	(685)
Investment income	8	101	4
Allocated investment return transferred to the general business technical account		(101)	(4)
<b>Loss for the financial period</b>	14	(1,184)	(685)

**Statement of Total Recognised Gains and Losses  
For the year ended 31 December 2008**

	Notes	Year ended 31 December 2008 £'000	Six months ended 31 December 2007 £'000
Loss for the financial period	14	(1,184)	(685)
Currency translation differences	14	197	-
<b>Total recognised losses since last annual report</b>		(987)	(685)

The notes on pages 19 to 29 form part of these accounts.

**Balance Sheet**  
**As at 31 December 2008**

	Notes	2008 £'000	2007 £'000
<b>Investments:</b>			
Financial investments	9	3,081	115
		<b>3,081</b>	<b>115</b>
<b>Reinsurers' share of technical provisions:</b>			
Provision for unearned premiums		500	1,130
Claims outstanding		18	-
		<b>518</b>	<b>1,130</b>
<b>Debtors:</b>			
Debtors arising out of direct insurance operations			
- Intermediaries	10	4,299	1,291
Debtors arising out of reinsurance operations	11	2,013	1,374
Other debtors	12	5	1
		<b>6,317</b>	<b>2,666</b>
<b>Other assets:</b>			
Cash at bank and in hand		5,136	77
Other	13	287	1
		<b>5,423</b>	<b>78</b>
<b>Prepayments and accrued income:</b>			
Deferred acquisition costs		3,068	1,142
Other prepayments and accrued income		65	12
		<b>3,133</b>	<b>1,154</b>
<b>Total assets</b>		<b>18,472</b>	<b>5,143</b>

The notes on pages 19 to 29 form part of these accounts.

	Notes	2008 £'000	2007 £'000
<b>Capital and reserves:</b>			
Member's balance	14	(1,672)	(685)
		<b>(1,672)</b>	<b>(685)</b>
<b>Technical provisions:</b>			
Provision for unearned premiums		10,044	3,365
Claims outstanding		5,775	367
		<b>15,819</b>	<b>3,732</b>
<b>Creditors:</b>			
Creditors arising out of direct insurance operations	15	186	-
Creditors arising out of reinsurance operations	16	612	1,000
Other creditors including taxation and social security	17	3,458	1,043
		<b>4,256</b>	<b>2,043</b>
<b>Accruals and deferred income</b>		<b>69</b>	<b>53</b>
<b>Total liabilities</b>		<b>18,472</b>	<b>5,143</b>

The Syndicate annual accounts on pages 14 to 29 were approved by the Board of Cathedral Underwriting Limited on 12 March 2009 and were signed on its behalf by

**LA Holder**  
*Managing Director*

**JA Lynch**  
*Finance Director*

12 March 2009

The notes on pages 19 to 29 form part of these accounts.

**Statement of Cash Flows**  
**For the year ended 31 December 2008**

	Notes	Year ended 31 December 2008 £'000	Six months ended 31 December 2007 £'000
<b>Reconciliation of loss to net cash</b>			
<b>inflow from operating activities</b>			
Loss for the financial year		(1,184)	(685)
Realised and unrealised investments (gains)/losses on cash and investments, including currency movements		(62)	-
Income from investments		(112)	(4)
(Increase) in debtors, prepayments and accrued income		(5,630)	(3,820)
Increase in net technical provisions		12,699	2,602
Increase in creditors, accruals and deferred income		2,229	2,096
Exchange gains		197	-
<b>Net cash inflow from operating activities</b>		<b>8,137</b>	<b>189</b>
<b>Returns on investment and servicing of finance:</b>			
Interest received		112	4
<b>Increase in cash and portfolio investments in the year</b>	18	<b>8,249</b>	<b>193</b>
<b>Cash flows were invested as follows:</b>			
Increase in cash holdings	18	5,040	77
Net portfolio investments	19	3,209	116
<b>Net investment of cash flows</b>		<b>8,249</b>	<b>193</b>

The notes on pages 19 to 29 form part of these accounts.

# Notes to the Syndicate Annual Accounts

## For the year ended 31 December 2008

### 1 Basis of Preparation

The financial statements have been prepared in accordance with the Insurance Accounts Directive (Lloyd's Syndicate and Aggregate Accounts) Regulations 2004 ("the Regulations") and applicable Accounting Standards in the United Kingdom. They comply with the Statement of Recommended Practice issued by the Association of British Insurers in December 2005 (revised in December 2006) ("the ABI SORP").

### 2 Accounting Policies

#### (a) Basis of accounting

The financial statements have been prepared on an annual basis of accounting, whereby the incurred cost of claims, commission and related expenses are charged against the earned proportion of premiums, net of reinsurance as follows:

#### (b) Underwriting

##### (i) Premiums written

Premiums written comprise premiums on contracts inception during the financial year, together with adjustments made in the year to premiums written in prior accounting periods. They also include estimates for pipeline premiums, representing amounts due to the Syndicate not yet notified.

Premiums are shown gross of brokerage payable and exclude taxes and duties levied on them.

##### (ii) Unearned premiums

Written premium is earned according to the risk profile of the policy which is calculated on the basis of established earnings patterns or time apportionment as appropriate. Unearned premiums represent the proportion of premiums written in the year that relate to the unexpired terms of policies in force at the balance sheet date.

##### (iii) Reinsurance premium ceded

Outwards reinsurance premiums are accounted for in the same accounting period as the premiums for the related direct or inwards business being reinsured.

##### (iv) Claims incurred

Claims incurred comprise claims and settlement expenses (both internal and external) paid in the year and the movement in provision for outstanding claims and settlement expenses, including an allowance for the cost of claims incurred by the balance sheet date but not reported until after the year end. Claims outstanding are reduced by anticipated salvage and other recoveries.

##### (v) Claims provisions and related recoveries

The outstanding claims comprise amounts set aside for claims notified and claims incurred but not yet reported ("IBNR").

Notified claims are estimated on a case by case basis with regard to the circumstances as reported, any information available from loss adjusters and previous experience of the cost of settling claims with similar characteristics.

The amount included in respect of IBNR is based on a detailed review of losses and loss development by management and further reviewed by external consulting actuaries. These techniques generally involve projecting from past experience the development of claims over time to form a view of the likely ultimate claims to be experienced for more recent underwriting, having regard to variations in the business accepted and the underlying terms and conditions. For the most recent years, where a high degree of volatility arises from projections, estimates may be based in part on output from rating and other models of the business accepted and assessments of underwriting conditions.

## Notes to the Accounts For the year ended 31 December 2008

*continued*

The provision for claims includes amounts in respect of internal and external claims handling costs.

The reinsurers' share of provisions for claims is based on calculated amounts of outstanding claims and projections for IBNR, net of estimated irrecoverable amounts, having regard to the reinsurance programme in place for the class of business, the claims experience for the year and the current security rating of the reinsurance companies involved. Where reliance has been placed on the security rating by rating agencies, it has been assumed that they provide a reliable estimate of the likelihood of the reinsurer in question being able to meet its obligations when called upon to do so.

The Syndicate uses a number of statistical techniques to assist in making the above estimates. The two most critical assumptions as regards claims provisions are that the past is a reasonable predictor of the likely level of claims development and that the rating and other models used for current business are fair reflections of the likely level of ultimate claims to be incurred.

The directors consider that the provisions for gross claims and related reinsurance recoveries are fairly stated on the basis of the information currently available to them. However, the ultimate liability will vary as a result of subsequent information and events and this may result in significant adjustments to the amounts provided. Adjustments to the amounts of claims provisions established in prior years are reflected in the financial statements for the period in which the adjustments are made. The methods used, and the estimates made, are reviewed regularly.

(vi) *Unexpired risks provision*

A provision for unexpired risks is made where claims and related expenses estimated to arise after the end of the financial period in respect of contracts concluded before that date, are expected to exceed the unearned premiums under these contracts, after the deduction of any acquisition costs deferred.

The provision for unexpired risks is calculated separately by reference to classes of business which are managed together. No account is taken of any future investment return.

(vii) *Acquisition costs*

Acquisition costs, comprising commission and other internal and external costs related to the acquisition of new insurance contracts, are deferred to the extent that they are attributable to premiums unearned at the balance sheet date.

(c) *Foreign currencies*

Transactions in US dollars, Canadian dollars and Euros are translated at the rate of exchange ruling at the date of the transaction or at an appropriate average rate. Underwriting transactions denominated in other foreign currencies are included at the rate of exchange ruling at the date the transaction is processed.

Assets and liabilities are re-translated into sterling at the rate of exchange at the balance sheet date unless contracts to sell currency for sterling have been entered into prior to the year end, in which case the contracted rates are used. Differences arising on the re-translation of foreign currency amounts are included in the Statement of Total Recognised Gains and Losses.

(d) *Investments*

Investments are stated at current value at the balance sheet date. For this purpose listed investments are stated at bid price value and deposits with credit institutions and overseas deposits are stated at cost. Unlisted investments for which a market exists are stated at the average price at which they were traded on the balance sheet date or the last trading day before that date. Some of the Syndicate's cash balances are swept overnight into pooled arrangements. These balances have been classified as investments.

(e) *Investment return*

Investment return comprises all investment income, realised investment gains and losses and movements in unrealised gains and losses, net of investment expenses, charges and interest.

Realised gains and losses on investments carried at market value are calculated as the difference between sale proceeds and purchase price. Movements in unrealised gains and losses on investments represent the difference between their valuation at the balance sheet date and their purchase price or, if they have been previously valued, their valuation at the last balance sheet date, together with the reversal of unrealised gains and losses recognised in earlier accounting periods in respect of investment disposals in the current period.

Investment return is initially recorded in the Non-Technical Account. A transfer is made from the Non-Technical Account to the Technical Account General Business to reflect the investment return on funds supporting underwriting business. All investment return is deemed to arise on such funds.

(f) *Taxation*

Under Schedule 19 of the Finance Act 1993 managing agents are not required to deduct basic rate income tax from trading income. In addition, all UK basic rate income tax deducted from syndicate investment income is recoverable by managing agents and consequently the distribution made to members or their members' agents is gross of tax. Capital appreciation falls within trading income and is also distributed gross of tax.

No provision has been made for any United States Federal Income Tax payable on underwriting results or investment earnings. Any payments on account made by the Syndicate during the year have been included in the Balance Sheet under the heading "other debtors".

No provision has been made for any other overseas tax payable by members on underwriting results.

(g) *Pension costs*

Cathedral Underwriting Limited operates a defined contribution pension scheme and it recharges to the Syndicate staff costs which include an element for pension costs. These pension costs are expensed in full in the period to which the recharge relates.

(h) *Operating lease rentals*

Amounts recharged by Cathedral Underwriting Limited include costs arising from the use of assets in the period. These rental costs are expensed in full in the period to which the recharge relates.

**Notes to the Syndicate Annual Accounts  
For the year ended 31 December 2008**

continued

**3 Particulars of business written**

An analysis of the technical account balance before investment return is set out below:

Type of business	Year ended 31 December 2008					
	Gross premiums written £'000	Gross premiums earned £'000	Gross claims incurred £'000	Gross operating expenses £'000	Reinsurance balance £'000	Total £'000
<b>Direct insurance:</b>						
Marine aviation and transport	10,846	7,724	(4,462)	(3,046)	(1,036)	(820)
Fire and other damage to property	1,102	747	(384)	(281)	(122)	(40)
Third party liability	2	1	-	-	-	1
Credit and suretyship	2	1	(1)	(1)	-	(1)
	<b>11,952</b>	<b>8,473</b>	<b>(4,847)</b>	<b>(3,328)</b>	<b>(1,158)</b>	<b>(860)</b>
<b>Reinsurance acceptances</b>	<b>4,173</b>	<b>2,954</b>	<b>(1,415)</b>	<b>(1,371)</b>	<b>(593)</b>	<b>(425)</b>
<b>Total</b>	<b>16,125</b>	<b>11,427</b>	<b>(6,262)</b>	<b>(4,699)</b>	<b>(1,751)</b>	<b>(1,285)</b>

Type of business	Six months ended 31 December 2007					
	Gross premiums written £'000	Gross premiums earned £'000	Gross claims incurred £'000	Gross operating expenses £'000	Reinsurance balance £'000	Total £'000
<b>Direct insurance:</b>						
Marine aviation and transport	2,702	496	(241)	(577)	(138)	(460)
Fire and other damage to property	198	39	(19)	(50)	(11)	(41)
	<b>2,900</b>	<b>535</b>	<b>(260)</b>	<b>(627)</b>	<b>(149)</b>	<b>(501)</b>
<b>Reinsurance acceptances</b>	<b>1,174</b>	<b>216</b>	<b>(104)</b>	<b>(240)</b>	<b>(60)</b>	<b>(188)</b>
<b>Total</b>	<b>4,074</b>	<b>751</b>	<b>(364)</b>	<b>(867)</b>	<b>(209)</b>	<b>(689)</b>

### 3 Particulars of business written *continued*

Geographical analysis by origin

	Gross written premiums		Loss		Net liabilities	
	2008 £'000	2007 £'000	2008 £'000	2007 £'000	2008 £'000	2007 £'000
Direct	11,952	2,900	(790)	(499)	(1,151)	(499)
Reinsurance	4,173	1,174	(394)	(186)	(521)	(186)
	<b>16,125</b>	<b>4,074</b>	<b>(1,184)</b>	<b>(685)</b>	<b>(1,672)</b>	<b>(685)</b>

All business originates in the UK.

Geographical analysis by destination

	Gross written premiums 2008 £'000	Gross written premiums 2007 £'000
UK	6,634	2,167
US	1,500	452
Other EU member states	2,127	322
Rest of the world	5,864	1,133
	<b>16,125</b>	<b>4,074</b>

**Notes to the Syndicate Annual Accounts  
For the year ended 31 December 2008**

continued

**4 Net operating expenses**

	<b>Year ended 31 December 2008 £'000</b>	<b>Six months ended 31 December 2007 £'000</b>
Acquisition costs	4,885	1,371
Change in deferred acquisition costs	(1,377)	(1,129)
Administrative expenses	605	275
(Profit) on exchange	(14)	-
Personal expenses	600	350
	<b>4,699</b>	<b>867</b>

Administrative expenses include:

	<b>Year ended 31 December 2008 £'000</b>	<b>Six months ended 31 December 2007 £'000</b>
Auditors' remuneration:		
- Audit of the accounts	37	32
- Other regulatory reporting	10	8
- Taxation services	2	2
- Other services	2	-

Total commissions for direct insurance accounted for in the year amounted to £3,651,916 (2007: £676,489).

**5 Staff numbers and costs**

All staff are employed by the managing agency. The following amounts were recharged to the Syndicate in respect of salary costs:

	<b>Year ended 31 December 2008 £'000</b>	<b>Six months ended 31 December 2007 £'000</b>
Wages and salaries	431	136
Social security costs	49	15
Other pension costs	65	20
	<b>545</b>	<b>171</b>

The average number of employees employed by the managing agency but working for the Syndicate during the year was as follows:

	<b>Year ended 31 December 2008 £'000</b>	<b>Six months ended 31 December 2007 £'000</b>
Operations, administration and finance	1	1
Underwriting and claims	3	2
	<b>4</b>	<b>3</b>

## 6 Emoluments of the directors of Cathedral Underwriting Limited

Cathedral Underwriting Limited charged the Syndicate the following amounts in respect of emoluments paid to its directors, including the active underwriter of the Syndicate:

	<b>Year ended 31 December 2008 £'000</b>	<b>Six months ended 31 December 2007 £'000</b>
Emoluments	<b>80</b>	<b>27</b>

## 7 Active underwriter's emoluments

The active underwriter received the following aggregate remuneration charged to the Syndicate:

	<b>Year ended 31 December 2008 £'000</b>	<b>Six months ended 31 December 2007 £'000</b>
Emoluments	<b>21</b>	<b>6</b>

## 8 Investment income

	<b>Year ended 31 December 2008 £'000</b>	<b>Six months ended 31 December 2007 £'000</b>
Income from investments	<b>94</b>	<b>4</b>
Gains on the realisation of investments	<b>7</b>	<b>-</b>
	<b>101</b>	<b>4</b>

**Notes to the Syndicate Annual Accounts  
For the year ended 31 December 2008**

continued

**9 Financial investments**

	Market value		Cost	
	2008 £'000	2007 £'000	2008 £'000	2007 £'000
Shares and other variable yield securities	2,050	112	2,050	112
Participation in investments pools	1,031	3	1,031	3
	<b>3,081</b>	<b>115</b>	<b>3,081</b>	<b>115</b>

**10 Debtors arising out of direct insurance operations**

	2008 £'000	2007 £'000
Due within one year - intermediaries	4,299	1,291

**11 Debtors arising out of reinsurance operations**

	2008 £'000	2007 £'000
Due within one year	2,013	1,374

**12 Other debtors**

	2008 £'000	2007 £'000
Due within one year	5	1

**13 Other assets - overseas deposits**

	2008 £'000	2007 £'000
Amounts advanced in other countries as a condition of carrying on business there	287	1

**14 Reconciliation of member's balance**

	2008 £'000	2007 £'000
Member's balance at 1 January (1 July)	(685)	-
Loss for the financial year (six months to 31 December 2007)	(1,184)	(685)
Exchange gains for the financial year (six months to 31 December 2007)	197	-
Member's balance carried forward at 31 December	<b>(1,672)</b>	<b>(685)</b>

The member's balance does not include members' agency fees or non-standard personal expenses.

#### 15 Creditors arising out of direct insurance operations

	2008	2007
	£'000	£'000
Due within one year	186	-

#### 16 Creditors arising out of reinsurance operations

	2008	2007
	£'000	£'000
Due within one year	612	1,000

#### 17 Other creditors including taxation and social security

	2008	2007
	£'000	£'000
<b>Due within one year:</b>		
Expenses owed to managing agent	1,516	392
Loan from Cathedral Capital (1998) Limited	1,942	651
	3,458	1,043

#### 18 Movement in opening and closing portfolio investments, net of financing

	Year ended 31 December 2008 £'000	Six months ended 31 December 2007 £'000
Net cash inflow for the period	5,040	77
Cash flow – portfolio investments	3,209	116
Movement arising from cash flows	8,249	193
Changes in market value and exchange rates	62	-
Total movement in portfolio investments net of financing	8,311	193
Balance brought forward at 1 January (1 July)	193	-
Balance carried forward at 31 December	8,504	193

**Notes to the Syndicate Annual Accounts  
For the year ended 31 December 2008**

continued

**18 Movement in opening and closing portfolio investments, net of financing** *continued*

	At 1 January 2008 £'000	Cash flow £'000	Changes to market value and currencies £'000	At 31 December 2008 £'000
Cash at bank and in hand	77	5,040	19	5,136
Overseas deposits	1	287	-	288
Shares and other variable yield securities	112	1,895	43	2,050
Participation in investment pools	3	1,027	-	1,030
Total portfolio investments	116	3,209	43	3,368
Total cash at bank and in hand and portfolio investments	193	8,249	62	8,504

**19 Net cash (outflow) on portfolio investments**

	Year ended 31 December 2008 Notes £'000	Six months ended 31 December 2007 £'000
Movement of shares and other variable yield securities	(1,895)	(112)
Movement of participation in investment pools	(1,027)	(3)
Movement of overseas deposits	(287)	(1)
Net cash (outflow) on portfolio investments	(3,209)	(116)

**20 Related parties**

The immediate parent company of Cathedral Underwriting Limited is Cathedral Capital (2000) Limited.

The ultimate parent company of Cathedral Underwriting Limited is Cathedral Capital Limited.

Total fees paid during calendar year 2008 to Cathedral Underwriting Limited in respect of services provided to the Syndicate amounted to £300,000 (2007: £100,000).

No profit commission is charged to the Syndicate.

## 20 Related parties *continued*

Expenses totalling £824,601 (2007: £291,468) were recharged to the Syndicate by Cathedral Underwriting Limited. Where expenses were incurred jointly by the managing agent and the Syndicate, they were apportioned as follows:

Salaries and related costs	- according to the estimated time of each individual spent on syndicate matters
Accommodation costs	- according to the number of personnel
Other costs	- as appropriate in each case

Amounts owed to Cathedral Underwriting Limited at 31 December 2008 totalled £1,516,069 (2007: £391,468) and are included in "Other creditors including taxation and social security".

Cathedral Capital (1998) Limited, a fellow subsidiary of Cathedral Underwriting Limited, provided 100% of capacity for the 2007 and 2008 underwriting years. Therefore all profits and losses of the Syndicate are attributable to Cathedral Capital (1998) Limited.

## 21 Funds at Lloyd's

In case syndicate assets prove insufficient to meet the member's underwriting liabilities, the member is required to hold additional capital at Lloyd's which is held in trust and known as Funds at Lloyd's ("FAL").

The level of FAL Lloyd's requires the member to maintain, is determined by Lloyd's according to the nature and the amount of risk to be underwritten by the member and the assessment of the reserving risk in respect of business that has been underwritten. FAL is not hypothecated to any specific syndicate participation of a member. Therefore there are no specific funds available to a syndicate which can be precisely identified as its capital.

This page is left intentionally blank.

This page is left intentionally blank.

This page is left intentionally blank.



**CATHEDRAL**  
UNDERWRITING LTD

5th Floor  
Fitzwilliam House  
10 St. Mary Axe  
London EC3A 8EN  
United Kingdom

Tel: +44 (0)20 7170 9000  
Fax: +44 (0)20 7170 9001  
e-mail enquiries: [info@cathedralcapital.com](mailto:info@cathedralcapital.com)